

**CUSTER COUNTY MEDICAL CENTER
OPS REPORT**

For the Month Ended

Feb-20

# Encounters	2020		2019		Over(Under)		Over(Under)			
	Feb-20	% Total	YTD	% Total	Feb-19	% Total	Prior Month	% Chge	Prior YTD	% Chge
Clinic	497	76.23%	1056	78.57%	517	82.46%	(20)	-3.87%	(124)	-10.51%
Physical Therapy	155	23.77%	288	21.43%	110	17.54%	45	40.91%	77	36.49%
Total Encounters	652	100.00%	1344	100.00%	627	100.00%				
Production Per Encounter - Clinic	169.52		164.98		183.72		(14.20)	-7.73%	(22.46)	-11.98%
Production Per Encounter - PT	190.59		208.84		207.31		(16.72)	-8.07%	(9.37)	-4.30%

Clinic Service Category Breakdown	2020		2019		Over(Under)		Over(Under)			
	Feb-20	% Total	YTD	% Total	Feb-19	% Total	Prior Month	% Chge	Prior YTD	% Chge
Face to Face/Clinic	400	48.37%	832	46.93%	395	47.08%	5	1.27%	(84)	-9.17%
Surgical Procedures	75	9.07%	166	9.36%	35	4.17%	40	114.29%	95	133.80%
Xrays	13	1.57%	26	1.47%	36	4.29%	(23)	-63.89%	(60)	-69.77%
Labs	221	26.72%	497	28.03%	330	39.33%	(109)	-33.03%	(224)	-31.07%
Medications/Injections	17	2.06%	46	2.59%	25	2.98%	(8)	-32.00%	(9)	-16.36%
Other	62	7.50%	140	7.90%	0	0.00%	62	#DIV/0!	140	#DIV/0!
Vision	22	2.66%	36	2.03%	4	0.48%	18	450.00%	22	157.14%
Sleep Studies	0	0.00%	0	0.00%	0	0.00%	-	#DIV/0!	-	#DIV/0!
Cardio/Audio/Pulmonary Testing	17	2.06%	30	1.69%	14	1.67%	3	21.43%	(5)	-14.29%
Total Patient Service Items	827	100.00%	1773	100.00%	839	100.00%				

Average Face to Face Visits	2020		2019		Over(Under)		Over(Under)			
	# Days	Avg/Day	# Days	Avg/Day	# Days	Avg/Day	Prior Month	% Chge	Prior YTD	% Chge
Clinic	20	20.00	42	19.81	20	19.75	0.25	1.27%	(2.00)	-9.17%
PT	20	7.75	42	6.86	20	5.50	2.25	40.91%	1.83	36.49%

INSTYMEDS	2020		2019		Over(Under)		Over(Under)			
	# Scripts	Avg/Day	# Scripts	Avg/Day	# Scripts	Avg/Day	Prior Month	% Chge	Prior YTD	% Chge
INSTYMEDS Scripts	134	6.70	134	3.19	128	6.40	6	4.69%	(128)	-48.85%
Amount Over(Under) Breakeven		870.28		489.39		(1,280.29)			(1,781)	

COLLECTIONS				*Includes Bad Debt Collection - see below
12-Month Rolling Insurance Breakdown:		# Claims	% of Claims	Collection Rate after Contractual
Clinic:	Medicare	3008	41.04%	47.43%
	Medicaid	1528	20.85%	52.08%
	Commercial	2611	35.62%	46.33%
	Private	183	2.50%	71.30%
	OVERALL AVERAGE CLINIC	7330	100.00%	48.34%
Physical Therapy:				
	Medicare	907	53.54%	42.68%
	Medicaid	169	9.98%	37.24%
	Commercial	618	36.48%	41.13%
	Private	0	0.00%	38.45%
	OVERALL AVERAGE PT	1694	100.00%	41.54%

*Clinic Bad Debt Write-off - currently at 1.3%

Custer County EMS

OPS REPORT

For the 2 Month Ended February 29, 2020

CHARGES SUMMARY	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	YTD Gross Revenue	2020 YTD Count
Custer County EMS,										
SO Blood Draws	\$ 50	\$ -							\$ 50	1
A0425-Ground mileage	24,523	22,378							\$ 46,900	1,876
A0427-ALS1-emergency	4,030	-							\$ 4,030	3
A0429-BLS-emergency	15,185	19,425							\$ 34,610	39
A0433-ALS 2	-								\$ -	0
A0998-Treat and Release	450								\$ 450	3
Total Custer County EMS	\$44,238	\$ 41,803	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 86,040	

Transports 42
 Transport Revenue \$ 38,640

2020 Avge	
Rev Per	
Transport	
Less	
Mileage	\$ 920

PRIOR YEAR COMPARISON

YTD 2019	2019 YTD Count	Over (Under) Prior Year	Count Variance	% Change
\$ 100	2	\$ (50)	-1	-50.00%
54,415	2,177	(7,515)	-301	-13.81%
2,655	2	1,375	1	51.79%
39,550	44	(4,940)	-5	-12.49%
1,615	1	(1,615)	-1	-100.00%
1,350	9	(900)	-6	-66.67%
\$ 99,685		\$ (13,645)		-13.69%
	47		\$ (5,180)	
	\$ 43,820			

2019 Avge	
Rev Per	
Transport	
Less	
Mileage	\$ 932

COLLECTION RATE ANALYSIS -12 Month Rolling-90 Days Prior	12 Mths Ended 11/30/2019		Collection Rate %
	% Claims		
Medicare	142	37.20%	39.19%
Medicaid	78	20.40%	11.14%
Commerical	99	25.92%	40.37%
Self-Pay	63	16.50%	37.72%
Overall Average	382	100.00%	32.68%

WEST CUSTER COUNTY HOSPITAL DISTRICT
Monthly Analysis of Collection Rate on Profit and Loss

OFFICE 708 - CLINIC				
	Feb-20		YTD 2020	
Patient Fees	66,039.66		132,858.44	
X-Ray Fees	790.00		1,659.00	
Lab Fees	15,976.00		36,325.00	
Pharmacy Fees	3,617.59		7,339.10	
Optometry Fees	780.00		1,543.00	
Total Clinic Operating Revenue	87,203.25		179,724.54	
Adjustments				
Disallow, Reducts- Lab fees	8,099.83		18,416.77	
Disallow, Reducts-Patient Fees	33,482.11		67,359.24	
Disallow, Reducts- Rx fees	337.85		928.76	
Disallow, Reducts-Xray fees	400.53		841.11	
Disallow, Reducts - Optometry fees	395.46		782.30	
Bad Debts - Central Service (1.3% Clinic/PT Revenue)	1,169.55		2,264.82	SPLIT
Total Clinic Allowances and Bad Debt	44,980.60	51.58%	91,688.27	51.02%
		Collection Rate		Collection Rate
Net Operating Revenue Clinic	42,222.65	48.42%	88,036.27	48.98%
Net Operating Revenue Clinic Adjusted for Instymed	39,271.08	45.03%	82,528.70	45.92%
Collection Rate Per Biller - Clinic			48.34%	2.42%
				Incr(Decr)
				Rev if Adj
				4,350.14
OFFICE 710- PT				
	Feb-20		YTD 2020	
Therapy Fees	29,541.49		60,144.49	
Disallow, Reducts- PT fees	16,897.73		34,402.65	
Bad Debts - Central Service (1.3% Clinic/PT Revenue)	384.04		781.88	SPLIT
Total PT Allowances and Bad Debt	17,281.77	58.50%	35,184.53	58.50%
		Collection Rate		Collection Rate
Total PT Operating Revenue	12,259.72	41.50%	24,959.96	41.50%
Collection Rate Per Biller - PT			41.54%	0.04%
				Incr(Decr)
				Rev if Adj
				24.06
EMS				
	Feb-20		YTD 2020	
Ambulance Fees	41,802.50		86,040.00	
Disallow, Reducts - Ambulance	26,753.60		55,065.60	
Bad Debts - Ambulance	4,598.28		7,053.34	
Total EMS Allowances and Bad Debt	31,351.88	75.00%	62,118.94	72.20%
		Collection Rate		Collection Rate
Net Operating Revenue EMS	10,450.62	25.00%	23,921.06	27.80%
Collection Rate Per Biller - EMS			32.68%	4.88%
				Incr(Decr)
				Rev if Adj
				4,196.81

CSCR-516 REVENUE COMPENSATION

REVENUE COMPENSATION

**PHYSICAL THERAPY ENDING 3/1/2020**

INSURANCE CATEGORY	PATIENT ENCOUNTERS	ACTIVE PATIENTS		CHARGES THIS PERIOD		CHARGES OUTSTANDING		CHARGES RESOLVED		PAYMENTS ON CHARGES	% RETURN
AETNA	17	4	1.04%	4,150.01	1.94%	630.94	0.96%	3,519.07	1.13%	-1,731.10	49.19
BLUE SHIELD	153	32	8.62%	34,543.19	13.58%	4,406.74	8.18%	30,136.45	8.30%	-12,703.17	42.15
CIGNA	35	8	1.79%	7,188.02	1.20%	390.11	1.85%	6,797.91	1.40%	-2,144.23	31.54
CO CHOICE FRI	13	3	0.67%	2,697.00	4.95%	1,606.00	0.30%	1,091.00	0.45%	-686.36	62.91
DEP OF VA	10	5	0.27%	1,081.02	0.39%	128.02	0.26%	953.00	0.35%	-532.85	55.91
HUMANA CH CR	164	20	9.08%	36,378.09	11.10%	3,600.77	8.90%	32,777.32	8.93%	-13,668.55	41.7
HUMANA-MCARE	56	15	3.15%	12,629.12	8.65%	2,805.97	2.67%	9,823.15	2.66%	-4,073.99	41.47
MAIL HANDLERS	2	1	0.09%	349.00	0.21%	69.25	0.08%	279.75	0.11%	-174.03	62.21
MCAID COLO	169	43	8.46%	33,908.18	7.10%	2,303.02	8.58%	31,605.16	7.69%	-11,771.26	37.24
MCARE CO	847	136	44.64%	178,923.76	38.23%	12,402.46	45.21%	166,521.30	46.53%	-71,191.94	42.75
MERITAIN HEALTH	1	1	0.06%	237.00	0.00%	0.00	0.06%	237.00	0.14%	-213.30	90
PRIVATE PAY	3	3	0.09%	379.01	0.44%	142.00	0.06%	237.01	0.06%	-91.13	38.45
RCKY MT HMO	8	3	0.25%	992.00	2.04%	662.00	0.09%	330.00	0.07%	-112.44	34.07
RR MCARE	4	1	0.16%	655.01	2.02%	655.01	0.00%	0.00	0.00%	0.00	0.00
TRICARE	59	7	2.32%	9,281.05	1.71%	556.29	2.37%	8,724.76	3.12%	-4,766.65	54.63
UMR	9	4	0.42%	1,684.00	0.00%	0.00	0.46%	1,684.00	0.49%	-753.08	44.72
UNITED-HLTH	112	19	5.91%	23,674.10	1.81%	587.03	6.27%	23,087.07	6.46%	-9,878.04	42.79
MISC	0	0	11.47%	45,989.09	0.00%	0.00	12.49%	45,989.09	10.62%	-16,251.72	35.34
VET CHOICE	2	2	0.04%	144.04	0.00%	0.00	0.04%	144.04	0.07%	-104.63	72.64
WORK COMP	33	6	1.47%	5,901.01	4.62%	1,499.01	1.20%	4,402.00	1.40%	-2,147.74	48.79
GRAND TOTAL	1,697	313		400,783.70		32,444.62		368,339.08		-152,996.21	41.54

CSCR-516 REVENUE COMPENSATION

REVENUE COMPENSATION



MEDICAL ENDING 3/1/2020

INSURANCE CATEGORY	PATIENT ENCOUNTERS	ACTIVE PATIENTS		CHARGES THIS PERIOD		CHARGES OUTSTANDING		CHARGES RESOLVED		PAYMENTS ON CHARGES	% RETURN
AARP MCARE CHO	1	1	0.01%	146.00	0.00%	0.00	0.01%	146.00	0.01%	-74.99	51.36
AETNA	97	44	1.14%	16,125.02	1.10%	1,405.33	1.14%	14,719.69	0.87%	-5,452.49	37.04
BLUE SHIELD	974	340	12.04%	171,029.32	8.03%	10,262.04	12.44%	160,767.28	12.88%	-80,492.13	50.07
BLUE-ADV-MCR	11	4	0.16%	2,221.00	0.00%	0.00	0.17%	2,221.00	0.16%	-986.13	44.4
CCHP	42	26	0.55%	7,806.00	1.31%	1,672.00	0.47%	6,134.00	0.48%	-3,025.17	49.32
CIGNA	155	72	2.16%	30,635.05	1.76%	2,243.82	2.20%	28,391.23	1.82%	-11,354.16	39.99
CO CHOICE FRI	143	67	1.86%	26,443.08	3.14%	4,007.58	1.74%	22,435.50	1.76%	-10,969.51	48.89
DEP OF VA	16	14	0.17%	2,417.00	0.82%	1,041.89	0.11%	1,375.11	0.10%	-604.20	43.94
FIRST-HLTH	2	1	0.03%	484.00	0.00%	0.00	0.04%	484.00	0.02%	-122.55	25.32
GOLDEN RULE	11	6	0.10%	1,388.01	0.16%	199.50	0.09%	1,188.51	0.14%	-891.61	75.02
HEALTH PARTNERS	1	1	0.01%	188.00	0.00%	0.00	0.01%	188.00	0.00%	-28.58	15.2
HUMANA CH CR	483	135	6.41%	90,996.78	4.97%	6,355.19	6.55%	84,641.59	4.41%	-27,566.85	32.57
HUMANA-MCARE	211	73	2.28%	32,361.07	0.87%	1,114.58	2.42%	31,246.49	1.56%	-9,774.43	31.28
MAIL HANDLERS	4	3	0.05%	684.00	0.16%	200.96	0.04%	483.04	0.02%	-124.07	25.69
MCAID COLO	1,486	491	19.50%	276,884.68	11.84%	15,126.93	20.25%	261,757.75	21.85%	-136,485.50	52.14
MCAID OST	1	1	0.01%	146.00	0.00%	0.00	0.01%	146.00	0.00%	0.00	0.00
MCARE CO	2,753	703	32.54%	462,056.44	48.94%	62,514.46	30.91%	399,541.98	31.36%	-195,930.12	49.04
MERITAIN HEALTH	37	8	0.44%	6,210.03	0.34%	433.38	0.45%	5,776.65	0.35%	-2,181.87	37.77
PHCS	29	15	0.36%	5,046.00	1.06%	1,350.27	0.29%	3,695.73	0.42%	-2,637.73	71.37
PRIVATE PAY	183	104	2.04%	28,979.04	4.67%	5,967.58	1.78%	23,011.46	2.63%	-16,406.45	71.3
RCKY MT HMO	61	24	0.77%	10,906.03	0.59%	757.80	0.79%	10,148.23	0.94%	-5,902.09	58.16
RR MCARE	44	20	0.47%	6,721.02	0.30%	385.54	0.49%	6,335.48	0.26%	-1,616.28	25.51
TRICARE	122	65	1.77%	25,081.22	2.94%	3,761.21	1.65%	21,320.01	1.24%	-7,764.15	36.42
UMR	62	34	0.77%	10,873.07	1.60%	2,043.35	0.68%	8,829.72	0.78%	-4,846.74	54.89
UNITED-HC-MCARE	2	2	0.03%	474.00	0.11%	146.00	0.03%	328.00	0.03%	-158.00	48.17
UNITED-HLTH	373	128	4.52%	64,185.86	5.03%	6,419.62	4.47%	57,766.24	4.60%	-28,722.82	49.72
MISC	0	0	9.51%	135,110.70	0.00%	0.00	10.45%	135,110.70	10.94%	-68,315.34	50.56
VET CHOICE	2	2	0.03%	399.00	0.00%	0.00	0.03%	399.00	0.01%	-58.93	14.77
WEB TPA	3	2	0.03%	468.00	0.00%	0.00	0.04%	468.00	0.04%	-265.99	56.84
WORK COMP	21	18	0.26%	3,674.01	0.26%	338.07	0.26%	3,335.94	0.31%	-1,943.89	58.27
GRAND TOTAL	7,330	2,404		1,420,139.43		127,747.10		1,292,392.33		-624,702.77	48.34

Custer County EMS
Payer Mix Summary

For Service Date December 1, 2018 through November 30, 2019

Call Rate

<u>Payer</u>	<u>Patients</u>	<u>Ptnt (%)</u>	<u>Encounters</u>	<u>Encntrs (%)</u>	<u>Procedures</u>	<u>Proc (%)</u>	<u>Charges</u>	<u>Chrgs (%)</u>	<u>Receipts</u>	<u>Rcpts (%)</u>	<u>Repts (%)</u>
Custer County EMS,											
Auto Insurance	3	1.0%	3	0.8%	6	0.9%	5,330.00	0.8%	4,572.50	2.1%	85.79%
BC/BS	22	7.5%	27	7.1%	50	7.3%	49,877.50	7.4%	17,848.15	8.1%	35.78%
Commercial	42	14.2%	45	11.8%	83	12.1%	90,532.50	13.4%	37,757.47	17.1%	41.71%
HMO	1	0.3%	1	0.3%	2	0.3%	2,760.00	0.4%	2,260.00	1.0%	81.88%
Medicaid	69	23.4%	78	20.4%	154	22.5%	162,985.00	24.1%	18,164.55	8.2%	11.14%
Medicare	107	36.3%	142	37.2%	266	38.9%	278,470.00	41.2%	109,142.56	49.4%	39.19%
PPO	2	0.7%	2	0.5%	4	0.6%	4,225.00	0.6%	1,789.72	0.8%	42.36%
Self Pay	32	10.8%	63	16.5%	79	11.5%	41,135.00	6.1%	15,516.81	7.0%	37.72%
VA	11	3.7%	15	3.9%	29	4.2%	29,042.50	4.3%	7,885.41	3.6%	27.15%
Workers Comp	3	1.0%	3	0.8%	5	0.7%	5,415.00	0.8%	3,504.84	1.6%	64.72%
Tricare	3	1.0%	3	0.8%	6	0.9%	6,552.50	1.0%	2,586.09	1.2%	39.47%
Total Custer County EMS,	295	100.0%	382	100.0%	684	100.0%	676,325.00	100.0%	221,028.10	100.0%	32.68%
Commercial			99				193,735.00		78,204.18		40.37%

**WEST CUSTER COUNTY HOSPITAL DISTRICT
MONTHLY AR RECONCILIATION**

Feb-20

	Per CSC
<u>CLINIC</u>	<u>2/29/2020</u>
Office 708 - Clinic	\$ 139,139.62
Office 710 - PT	\$ 45,774.72
Subtotal - AR Clinic	\$ 184,914.34
Per Balance Sheet	\$ 194,504.80
Difference	\$ (9,590.46)
Known Variances:	
UB04 Credits sent to State of Colorado	\$ 9,794.73
NET DIFFERENCE WITH KNOWN VARIANCE	\$ 204.27

<u>EMS</u>	
Per Billing Software	\$ 126,275.50
Per Balance Sheet	\$ 126,275.50
Difference	\$ -

CUSTER COUNTY EMS - AR Aging

As of February 29, 2020

Insurance	CurrentBalance	Age31_60	Age61_90	Age91_120	Age121_180	TotalBalance	Credit/Unapplied
BCBS	-	2,190.00	-	-	3,191.15	5,381.15	-
Blue Cross blue Shield Supplement	150.00	2,484.00	-	-	-	2,634.00	-
Choice	-	-	3,100.00	-	2,370.00	5,470.00	-
Equitable Life and Casualty	-	202.82	-	-	-	202.82	-
Humana Choice	5,560.00	3,490.00	-	-	-	9,050.00	-
Medicaid	10,112.50	-	-	-	-	10,112.50	-
Medicaid of Alabama	-	-	-	2,075.00	-	2,075.00	-
Medicare	21,042.50	2,400.00	2,530.00	1,790.00	4,460.00	32,222.50	(760.07)
Mutual of Omaha Supplemental	-	370.26	-	-	-	370.26	-
UHC Supplement	-	150.00	-	-	-	150.00	-
VA	-	-	3,417.50	4,155.00	13,054.82	20,627.32	-
Total Insurance AR	36,865.00	11,287.08	9,047.50	8,020.00	23,075.97	88,295.55	(760.07)
Patient Balance	5,087.50	2,513.53	2,285.00	2,000.00	28,089.74	39,975.77	(1,235.75)
Total AR Balance	41,952.50	13,800.61	11,332.50	10,020.00	51,165.71	128,271.32	126,275.50
% of Balance	32.71%	10.76%	8.83%	7.81%	39.89%	100.00%	

ACCRUAL BASIS
 March 31, 2020

West Custer County Hospital District
 Balance Sheet - Unaudited
 As of February 29, 2020

ASSETS		
Current Assets:		
Cash		
Petty Cash	400.00	
Cash - General Fund	86,749.02	
Cash - Instymeds	3,577.84	
Cash - Ambulance Fund	199.15	
Cash - Unrestricted	1,437.87	
Colo Trust - General Fund #1	330,452.50	
Colo Trust - General Fund #2	329,445.95	
Cash - Savings	1,055.67	
TOTAL Cash		753,318.00
Accts Receivable		
Accts Rec - Clinic	194,504.80	
Bad Debt Allowance - Clinic	(3,288.70)	
Accrued Insurance Adjustments - Clinic	(94,598.15)	
SUBTOTAL Accounts Receivable - Clinic	96,617.95	
Accts Rec - Ambulance	126,275.50	
Bad Debt Allowance - Ambulance	(28,509.35)	
Accrued Insurance Adjustments - Ambulance	(77,567.48)	
SUBTOTAL Accounts Receivable - Ambulance	20,198.67	
Accts Rec - Instymeds	2,489.39	
TOTAL Accounts Receivable		119,306.01
OTHER Current Assets		
Accrued Property Taxes	-	
Inventory	25,917.40	
Accounts Receivable Misc	11,448.35	
Prepaid Insurance	24,580.59	
Prepaid IT	13,086.14	
Prepaid Airgas	3,508.02	
TOTAL Other Current Assets		78,540.50
TOTAL Current Assets		951,164.51
Land, Building and Equipment:		
Land	207,841.97	
Buildings	1,127,977.97	
Building Improvements	85,680.52	
Furniture and Equipment	1,002,973.38	
X-Ray Equipment	123,790.16	
Laboratory Equipment	55,153.98	
Optometry Equipment	12,875.00	
Ambulance Vehicles	403,862.82	
Accum Depr - Buildings	(581,812.21)	
Accum Depr - Bldg Improvements	(28,246.27)	
Accum Depr - Furniture & Equip	(758,929.00)	
Accum Depr - X-Ray Equipment	(120,523.27)	
Accum Depr- Lab Equipment	(53,877.98)	
Accum Depr - Optometry	(12,875.00)	
Accum Depr - Ambulance Vehicles	(317,930.53)	
		1,145,961.54
		<u>2,097,126.05</u>

ACCRUAL BASIS
March 31, 2020

West Custer County Hospital District

Balance Sheet - Unaudited

As of February 29, 2020

LIABILITIES

Current Liabilities

Accounts Payable

Accounts Payable	14,468.72
Account Payable - Other	4,718.06
Direct Access Testing - HRRMC	171.23

TOTAL Accounts Payable 19,358.01

Accrued Payroll Taxes

Federal Withholding	6,048.08
State Withholding Payable	3,340.60
FICA Payable	2,323.00
125 Plan Insurance	353.05
Other Ins W/H Payable	-
Unemployment Taxes Payable	471.31

TOTAL Accrued Payroll Taxes 12,536.04

Other Current Liabilities

Accrued Vacation	12,215.46
Accrued Salaries	-
Deferred Property Taxes	(10,631.51)
Deferred Treasurer Collection fees	544.50
Deferred Specific Ownership Tax	(4,598.22)

TOTAL Other Current Liabilities (2,469.77)

TOTAL Current Liabilities 29,424.28

TOTAL LIABILITIES 29,424.28

FUND EQUITY

Contributed Capital	127,224.20
Retained Earnings - Emergency	52,000.00
Retained Earnings	1,836,884.19
Year-to-Date Earnings	51,593.38

TOTAL Fund Equity 2,067,701.77

TOTAL LIABILITIES & FUND EQUITY 2,097,126.05

ACCRUAL BASIS
March 31, 2020

West Custer County Hospital District
Statement of Revenues and Expenses - Unaudited
2 Month Ended February 29, 2020

	Clinic 2/29/2020	EMS 2/29/2020	Hospital District Total 2/29/2020
Operating Revenues			
Patient Fees	239,869.03	86,040.00	325,909.03
Less Adjstmts, Disallow & Reduct	(122,730.83)	(55,065.60)	(177,796.43)
TOTAL Operating Revenues	<u>117,138.20</u>	<u>30,974.40</u>	<u>148,112.60</u>
Operating Expenses			
Salaries and employee benefits	101,404.01	53,285.07	154,689.08
Payroll taxes	7,475.42	2,892.35	10,367.77
Supplies	14,833.48	5,124.86	19,958.34
Professional services	20,945.40	1,607.92	22,553.32
Marketing	1,444.33	0.00	1,444.33
Repairs and maintenance	4,581.77	391.25	4,973.02
Travel	332.28	634.58	966.86
Insurance	3,473.00	4,184.74	7,657.74
Printing & Election	86.50	86.50	173.00
Publicity, subscriptions, dues	31.00	100.00	131.00
Training	604.00	2,116.00	2,720.00
Depreciation	11,140.99	12,697.53	23,838.52
Bad debts	3,046.70	7,053.34	10,100.04
Bad Debt Collection costs	1,107.81	0.00	1,107.81
Telephone	4,928.95	269.03	5,197.98
Utilities	4,130.63	1,810.24	5,940.87
TOTAL Operating Expenses	<u>179,566.27</u>	<u>92,253.41</u>	<u>271,819.68</u>
TOTAL Income from Operations	(62,428.07)	(61,279.01)	(123,707.08)
Nonoperating Revenues			
General property tax	75,218.40	59,544.24	134,762.64
Specific ownership tax	9,728.48	7,688.52	17,417.00
Non-Capital grant revenue	1,523.60	-	1,523.60
Investment income	1,173.52	1,846.80	3,020.32
Non-Capital contributions	8,436.60	8,644.52	17,081.12
Other nonoperating revenue	7,880.84	1,700.00	9,580.84
TOTAL Nonoperating Revenues	<u>103,961.44</u>	<u>79,424.08</u>	<u>183,385.52</u>
Nonoperating Expenses			
Treasurer collection fees	3,760.92	2,986.22	6,747.14
Other nonoperating expenses	1,302.92	35.00	1,337.92
TOTAL Nonoperating Expenses	<u>5,063.84</u>	<u>3,021.22</u>	<u>8,085.06</u>
Excess of Revenues Over (Under) Expenses before Capital Grants and Donations	36,469.53	15,123.85	51,593.38
Capital Grants and Donations	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Excess of Revenues Over (Under) Expenses	<u>36,469.53</u>	<u>15,123.85</u>	<u>51,593.38</u>
Capital Expenditures	<u>1,795.00</u>	<u>17,146.70</u>	<u>18,941.70</u>