

**CUSTER COUNTY MEDICAL CENTER  
OPS REPORT**

For the Month Ended

**May-19**

# Encounters	May-19		2019 YTD		May-18		2018 YTD		Over(Under) Prior Month		Over(Under) Prior YTD	
		% Total		% Total		% Total		% Total		% Chge		% Chge
Clinic	639	79.68%	3411	84.35%	637	79.33%	2632	83.64%	2	0.31%	779	29.60%
Physical Therapy	163	20.32%	633	15.65%	166	20.67%	515	16.36%	(3)	-1.81%	118	22.91%
Total Encounters	802	100.00%	4044	100.00%	803	100.00%	3147	100.00%				
Production Per Encounter - Clinic	141.69		170.01		172.53		169.96		(30.84)	-17.88%	0.05	0.03%
Production Per Encounter - PT	201.77		213.73		224.71		232.37		(22.94)	-10.21%	(18.64)	-8.02%

  

Clinic Service Category Breakdown	May-19		2019 YTD		May-18		2018 YTD		Over(Under) Prior Month		Over(Under) Prior YTD	
		% Total		% Total		% Total		% Total		% Chge		% Chge
Face to Face/Clinic	470	44.59%	2362	43.91%	511	33.80%	2421	35.95%	(41)	-8.02%	(59)	-2.44%
Surgical Procedures	49	4.65%	225	4.18%	52	3.44%	206	3.06%	(3)	-5.77%	19	9.22%
Xrays	27	2.56%	178	3.31%	35	2.31%	181	2.69%	(8)	-22.86%	(3)	-1.66%
Labs	367	34.82%	1901	35.34%	477	31.55%	1998	29.67%	(110)	-23.06%	(97)	-4.85%
Medications/Injections	109	10.34%	251	4.67%	397	26.26%	1748	25.95%	(288)	-72.54%	(1,497)	-85.64%
Other	0	0.00%	2	0.04%	2	0.13%	11	0.16%	(2)	-100.00%	(9)	-81.82%
Vision	11	1.04%	56	1.04%	13	0.86%	87	1.29%	(2)	-15.38%	(31)	-35.63%
Sleep Studies	0	0.00%	0	0.00%	1	0.07%	1	0.01%	(1)	-100.00%	(1)	-100.00%
Cardio/Audio/Pulmonary Testing	21	1.99%	404	7.51%	24	1.59%	82	1.22%	(3)	-12.50%	322	392.68%
Total Patient Service Items	1054	100.00%	5379	100.00%	1512	100.00%	6735	100.00%				

  

Average Face to Face Visits	May-19		May-18		Over(Under) Prior Month		Over(Under) Prior YTD	
	# Days	Avg/Day	# Days	Avg/Day		% Chge		% Chge
Clinic	22	21.36	107	22.07	(1.86)	-8.02%	(0.55)	-2.44%
PT	22	7.41	107	5.92	(0.14)	-1.81%	1.10	22.91%

  

INSTYMEDS	May-19		May-18		Over(Under) Prior Month		Over(Under) Prior YTD	
	# Scripts	Avg/Day	# Scripts	Avg/Day		% Chge		% Chge
INSTYMEDS Scripts	112	5.09	645	6.03	21	23.08%	126	24.28%
Amount Over(Under) Breakeven		578.45		789.31	1,048.96		(2,982)	

Custer County EMS

**OPS REPORT**

For the 5 Month ended May 31, 2019

2019

CHARGES SUMMARY	Jan-19	Feb-19	Mar-19	Apr-19	May-19	YTD Gross Revenue	YTD Count
<b>Custer County EMS,</b>							
SO Blood Draws	\$ 100	\$ -	\$ 50	\$ 100	\$ 350	\$ 600	12
A0425-Ground mileage	27,493	26,923	23,805	33,205	23,295	134,720	5,389
A0427-ALS1-emergency	2,655	-	1,365	-	-	4,020	3
A0429-BLS-emergency	19,595	19,955	15,410	24,755	17,265	96,980	108
A0433-ALS 2	1,615	-	-	-	-	1,615	1
A0998-Treat and Release	1,050	300	900	300	300	2,850	19
<b>Total Custer County EMS</b>	<b>\$52,508</b>	<b>\$ 47,178</b>	<b>\$41,530</b>	<b>\$58,360</b>	<b>\$41,210</b>	<b>\$ 240,785</b>	

COMPARED TO 2018 YTD

**Custer County EMS,**

	YTD 2018	2018 YTD Count	Over (Under) Prior Year	Count Variance	% Change
SO Blood Draws	\$ 550	11	\$ 50	1	9.09%
A0425-Ground mileage	131,596	5264	3,124	125	2.37%
A0427-ALS1-emergency	27,240	22	(23,220)	-19	-85.24%
A0429-BLS-emergency	72,800	82	24,180	26	33.21%
A0433-ALS 2	6,055	4	(4,440)	-3	-73.33%
A0998-Treat and Release	2,250	15	600	4	26.67%
<b>Total Custer County EMS</b>	<b>\$ 240,491</b>		<b>\$ 294</b>		<b>0.12%</b>

COLLECTION RATE ANALYSIS -12 Month Rolling-90 Days Prior

	12 Months Ended 2/28/2019	% Claims	Coll Rate After Contractual-Bad Debt
Medicare	158	39.60%	39.00%
Medicaid	80	20.05%	10.41%
Commerical	65	16.29%	31.23%
Self-Pay	96	24.06%	38.69%
<b>Overall Average</b>	<b>399</b>	<b>100.00%</b>	<b>30.51%</b>

**WEST CUSTER COUNTY HOSPITAL DISTRICT**  
**Monthly Analysis of Collection Rate on Profit and Loss**

OFFICE 708 - CLINIC				
	May-19	YTD 2019		
Patient Fees	57,940.21	399,779.08		
X-Ray Fees	1,740.00	8,984.00		
Lab Fees	24,938.00	130,813.00		
Pharmacy Fees	8,927.14	24,452.80		
Optometry Fees	867.00	4,532.00		
<b>Total Clinic Operating Revenue</b>	<b>94,412.35</b>	<b>568,560.88</b>		
Adjustments				
Disallow, Reducts- Lab fees	12,568.75	65,929.75		
Disallow, Reducts-Patient Fees	29,201.87	201,488.67		
Disallow, Reducts- Rx fees	3,594.44	6,805.51		
Disallow, Reducts-Xray fees	876.96	4,527.94		
Disallow, Reducts - Optometry fees	436.97	2,284.11		
Bad Debts - Central Service (1.3% Clinic/PT Revenue)	1,204.02	7,248.94		
		% of Revenue	% of Revenue	
<b>Total Clinic Allowances and Bad Debt</b>	<b>47,883.01</b>	<b>50.72%</b>	<b>288,284.92</b>	<b>50.70%</b>
		Collection Rate	Collection Rate	
<b>Net Operating Revenue Clinic</b>	<b>46,529.34</b>	<b>49.28%</b>	<b>280,275.96</b>	<b>49.30%</b>
<b>Net Operating Revenue Clinic Adjusted for Instymed</b>	<b>44,734.02</b>	<b>47.38%</b>	<b>270,586.61</b>	<b>47.59%</b>
<b>Collection Rate Per Biller - Clinic</b>	<b>Not Provided - Excel Dump</b>		<b>47.30%</b>	<b>-0.29%</b>
				<b>Incr(Decr)</b>
				<b>Rev if Adj</b>
				<b>(1,657.31)</b>
OFFICE 710- PT				
	May-19	YTD 2019		
Therapy Fees	32,888.00	133,707.55		
Disallow, Reducts- PT fees	19,305.26	78,486.34		
Bad Debts - Central Service (1.3% Clinic/PT Revenue)	427.54	1,738.21		
		% Revenue	% Revenue	
<b>Total PT Allowances and Bad Debt</b>	<b>19,732.80</b>	<b>60.00%</b>	<b>80,224.55</b>	<b>60.00%</b>
		Collection Rate	Collection Rate	
<b>Total PT Operating Revenue</b>	<b>13,155.20</b>	<b>40.00%</b>	<b>53,483.00</b>	<b>40.00%</b>
<b>Collection Rate Per Biller - PT</b>	<b>Not provided in March 2019</b>		<b>40.50%</b>	<b>0.50%</b>
				<b>Incr(Decr)</b>
				<b>Rev if Adj</b>
				<b>668.56</b>
EMS				
	May-19	YTD 2019		
Ambulance Fees	43,385.00	240,785.00		
Disallow, Reducts - Ambulance	27,549.48	147,963.49		
Bad Debts - Ambulance	2,386.18	17,191.19		
		% Revenue	% Revenue	
<b>Total EMS Allowances and Bad Debt</b>	<b>29,935.66</b>	<b>69.00%</b>	<b>165,154.68</b>	<b>68.59%</b>
		Collection Rate	Collection Rate	
<b>Net Operating Revenue EMS</b>	<b>13,449.34</b>	<b>31.00%</b>	<b>75,630.32</b>	<b>31.41%</b>
<b>Collection Rate Per Biller - EMS</b>			<b>30.51%</b>	<b>-0.90%</b>
				<b>Incr(Decr)</b>
				<b>Rev if Adj</b>
				<b>(2,166.82)</b>

ACCRUAL BASIS  
June 24, 2019

**West Custer County Hospital District**  
Balance Sheet - Unaudited  
As of May 31, 2019

ASSETS		
Current Assets:		
Cash		
Petty Cash	400.00	
Cash - General Fund	714,656.97	
Cash - Instymeds	19,186.19	
Cash - Ambulance Fund	198.61	
Cash - Unrestricted	206,355.62	
Cash - Savings	1,054.87	
TOTAL Cash		941,852.26
Accts Receivable		
Accts Rec - Clinic	184,222.29	
Bad Debt Allowance - Clinic	(19,936.15)	
Accrued Insurance Adjustments - Clinic	(82,387.69)	
SUBTOTAL Accounts Receivable - Clinic	81,898.45	
Accts Rec - Ambulance	106,899.13	
Bad Debt Allowance - Ambulance	(42,017.71)	
Accrued Insurance Adjustments - Ambulance	(40,477.32)	
SUBTOTAL Accounts Receivable - Ambulance	24,404.10	
Accts Rec - Instymeds	1,578.45	
TOTAL Accounts Receivable		107,881.00
OTHER Current Assets		
Accrued Property Taxes	-	
Inventory	45,020.71	
Accounts Receivable Misc	6,733.35	
Prepaid Insurance	26,591.15	
Prepaid IT	-	
Prepaid Airgas	4,880.93	
TOTAL Other Current Assets		83,226.14
TOTAL Current Assets		1,132,959.40
Land, Building and Equipment:		
Land	207,841.97	
Buildings	1,127,977.97	
Building Improvements	76,165.44	
Furniture and Equipment	867,411.43	
X-Ray Equipment	123,790.16	
Laboratory Equipment	55,153.98	
Optometry Equipment	12,875.00	
Ambulance Vehicles	403,860.82	
Accum Depr - Buildings	(561,382.35)	
Accum Depr - Bldg Improvements	(26,133.84)	
Accum Depr - Furniture & Equip	(723,216.68)	
Accum Depr - X-Ray Equipment	(119,348.32)	
Accum Depr- Lab Equipment	(53,355.99)	
Accum Depr - Optometry	(12,875.00)	
Accum Depr - Ambulance Vehicles	(285,528.02)	
TOTAL Land, Building and Equipment		1,093,236.57
TOTAL ASSETS		2,226,195.97

ACCRUAL BASIS  
June 24, 2019

**West Custer County Hospital District**  
Balance Sheet - Unaudited  
As of May 31, 2019

LIABILITIES		
Current Liabilities		
Accounts Payable		
Accounts Payable	23,324.93	
Account Payable - Other	5,503.84	
Direct Access Testing - HRRMC	504.18	
TOTAL Accounts Payable		29,332.95
Accrued Payroll Taxes		
Federal Withholding	-	
State Withholding Payable	-	
FICA Payable	-	
125 Plan Insurance	1,246.77	
Other Ins W/H Payable	-	
Unemployment Taxes Payable	415.62	
TOTAL Accrued Payroll Taxes		1,662.39
Other Current Liabilities		
Accrued Vacation	15,998.59	
Accrued Salaries	-	
Deferred Property Taxes	230,473.10	
Deferred Treasurer Collection fees	(11,476.34)	
Deferred Specific Ownership Tax	(4,662.19)	
TOTAL Other Current Liabilities		230,333.16
TOTAL Current Liabilities		<u>261,328.50</u>
TOTAL LIABILITIES		261,328.50
FUND EQUITY		
Contributed Capital	127,224.20	
Retained Earnings - Emergency	52,000.00	
Retained Earnings	1,717,507.05	
Year-to-Date Earnings	68,136.22	
TOTAL Fund Equity		<u>1,964,867.47</u>
TOTAL LIABILITIES & FUND EQUITY		<u><u>2,226,195.97</u></u>

ACCRUAL BASIS  
June 24, 2019

**West Custer County Hospital District**  
Statement of Revenues and Expenses - Unaudited  
5 Month Ended May 31, 2019

	Clinic 5/31/2019	EMS 5/31/2019	Hospital District Total 5/31/2019
Operating Revenues			
Patient Fees	702,268.43	240,785.00	943,053.43
Less Adjstmnts, Disallow & Reduct	(359,522.32)	(147,963.49)	(507,485.81)
<b>TOTAL Operating Revenues</b>	<u>342,746.11</u>	<u>92,821.51</u>	<u>435,567.62</u>
Operating Expenses			
Salaries and employee benefits	326,816.45	144,108.02	470,924.47
Payroll taxes	24,655.26	9,291.33	33,946.59
Supplies	45,617.73	10,757.81	56,375.54
Professional services	55,641.35	4,882.10	60,523.45
Marketing	2,160.60	647.12	2,807.72
Repairs and maintenance	2,588.35	2,860.18	5,448.53
Travel	1,323.12	0.00	1,323.12
Insurance	9,426.98	9,986.88	19,413.86
Printing & Election	0.00	0.00	0.00
Publicity, subscriptions, dues	2,131.00	100.34	2,231.34
Training	646.00	966.26	1,612.26
Depreciation	14,867.77	32,189.48	47,057.25
Bad debts	8,987.15	17,191.19	26,178.34
Bad Debt Collection costs	2,553.32	577.03	3,130.35
Telephone	8,993.22	646.99	9,640.21
Utilities	8,281.18	4,138.70	12,419.88
<b>TOTAL Operating Expenses</b>	<u>514,689.48</u>	<u>238,343.43</u>	<u>753,032.91</u>
<b>TOTAL Income from Operations</b>	(171,943.37)	(145,521.92)	(317,465.29)
Nonoperating Revenues			
General property tax	172,131.45	136,674.25	308,805.70
Specific ownership tax	23,549.31	18,698.40	42,247.71
Non-Capital grant revenue	1,532.03	2,358.26	3,890.29
Investment income	2,695.97	806.49	3,502.46
Non-Capital contributions	8,934.31	10,530.02	19,464.33
Other nonoperating revenue	25,567.74	1,648.45	27,216.19
<b>TOTAL Nonoperating Revenues</b>	<u>234,410.81</u>	<u>170,715.87</u>	<u>405,126.68</u>
Nonoperating Expenses			
Treasurer collection fees	8,606.55	6,833.70	15,440.25
Other nonoperating expenses	3,282.44	773.20	4,055.64
<b>TOTAL Nonoperating Expenses</b>	<u>11,888.99</u>	<u>7,606.90</u>	<u>19,495.89</u>
Excess of Revenues Over (Under) Expenses before Capital Grants and Donations	50,578.45	17,587.05	68,165.50
Capital Grants and Donations	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
<b>Excess of Revenues Over (Under) Expenses</b>	<u><u>50,578.45</u></u>	<u><u>17,587.05</u></u>	<u><u>68,165.50</u></u>
Capital Expenditures	<u><u>12,244.38</u></u>	<u><u>0.00</u></u>	<u><u>12,244.38</u></u>