

ACCRUAL BASIS
Apr 19, 2019

West Custer County Hospital District
Balance Sheet - Unaudited
As of March 31, 2019

ASSETS

Current Assets:

Cash

Petty Cash	400.00
Cash - General Fund	567,825.82
Cash - Instymeds	17,630.28
Cash - Ambulance Fund	651.99
Cash - Unrestricted	206,183.30
Cash - Savings	1,054.87

TOTAL Cash 793,746.26

Accts Receivable

Accts Rec - Clinic	191,663.21
Bad Debt Allowance - Clinic	(19,386.56)
Accrued Insurance Adjustments - Clinic	(85,613.48)

SUBTOTAL Accounts Receivable - Clinic 86,663.17

Accts Rec - Ambulance	109,523.46
Bad Debt Allowance - Ambulance	(40,626.42)
Accrued Insurance Adjustments - Ambulance	(47,804.78)

SUBTOTAL Accounts Receivable - Ambulance 21,092.26

Accts Rec - Instymeds	1,940.88
-----------------------	----------

TOTAL Accounts Receivable 109,696.31 -

OTHER Current Assets

Accrued Property Taxes	-
Inventory	45,409.20
Accounts Receivable Misc	11,587.40
Prepaid Insurance	28,636.93
Prepaid IT	135.00
Prepaid Airgas	5,185.99

TOTAL Other Current Assets 90,954.52

TOTAL Current Assets 994,397.09

Land, Building and Equipment:

Land	207,841.97
Buildings	1,127,977.97
Building Improvements	76,165.44
Furniture and Equipment	855,689.05
X-Ray Equipment	123,790.16
Laboratory Equipment	55,153.98
Optometry Equipment	12,875.00
Ambulance Vehicles	403,860.82
Accum Depr - Buildings	(554,491.66)
Accum Depr - Bldg Improvements	(25,714.70)
Accum Depr - Furniture & Equip	(715,028.91)
Accum Depr - X-Ray Equipment	(118,956.67)
Accum Depr- Lab Equipment	(53,628.42)
Accum Depr - Optometry	(12,875.00)
Accum Depr - Ambulance Vehicles	(268,048.38)

TOTAL Land, Building and Equipment 1,114,610.65

TOTAL ASSETS 2,109,007.74

ACCRUAL BASIS
Apr 19, 2019

West Custer County Hospital District

Balance Sheet - Unaudited
As of March 31, 2019

LIABILITIES		
Current Liabilities		
Accounts Payable		
Accounts Payable	17,239.48	
Account Payable - Other	6,079.98	
TOTAL Accounts Payable		23,319.46
Accrued Payroll Taxes		
Federal Withholding	-	
State Withholding Payable	2,582.00	
FICA Payable	-	
125 Plan Insurance	279.03	
Other Ins W/H Payable	-	
Unemployment Taxes Payable	723.43	
TOTAL Accrued Payroll Taxes		3,584.46
Other Current Liabilities		
Accrued Vacation	15,998.59	
Accrued Salaries	-	
Deferred Property Taxes	107,465.46	
Deferred Treasurer Collection fees	(5,336.29)	
Deferred Specific Ownership Tax	(4,197.48)	
TOTAL Other Current Liabilities		113,930.28
TOTAL Current Liabilities		<u>140,834.20</u>
TOTAL LIABILITIES		140,834.20
FUND EQUITY		
Contributed Capital	127,224.20	
Retained Earnings - Emergency	52,000.00	
Retained Earnings	1,704,779.41	
Year-to-Date Earnings	84,169.93	
TOTAL Fund Equity		<u>1,968,173.54</u>
TOTAL LIABILITIES & FUND EQUITY		<u><u>2,109,007.74</u></u>

ACCRUAL BASIS
April 19, 2019

West Custer County Hospital District
Statement of Revenues and Expenses - Unaudited
3 Month Ended March 31, 2019

	Clinic 3/31/2019	EMS 3/31/2019	Hospital District Total 3/31/2019
Operating Revenues			
Patient Fees	402,331.64	138,652.50	540,984.14
Less Adjstmnts, Disallow & Reduct	(204,623.26)	(84,578.03)	(289,201.29)
TOTAL Operating Revenues	<u>197,708.38</u>	<u>54,074.47</u>	<u>251,782.85</u>
Operating Expenses			
Salaries and employee benefits	167,599.90	77,023.37	244,623.27
Payroll taxes	12,675.59	4,904.12	17,579.71
Supplies	26,756.92	6,376.87	33,133.79
Professional services	33,262.07	3,248.94	36,511.01
Marketing	356.00	0.00	356.00
Repairs and maintenance	2,048.88	2,507.96	4,556.84
Travel	89.94	0.00	89.94
Insurance	5,709.36	5,987.50	11,696.86
Printing & Election	0.00	0.00	0.00
Publicity, subscriptions, dues	106.00	100.17	206.17
Training	258.00	858.26	1,116.26
Depreciation	9,130.41	14,200.42	23,330.83
Bad debts	5,134.20	12,478.73	17,612.93
Bad Debt Collection costs	2,203.40	189.50	2,392.90
Telephone	5,398.85	391.40	5,790.25
Utilities	5,602.28	3,021.64	8,623.92
TOTAL Operating Expenses	<u>276,331.80</u>	<u>131,288.88</u>	<u>407,620.68</u>
TOTAL Income from Operations	(78,623.42)	(77,214.41)	(155,837.83)
Nonoperating Revenues			
General property tax	103,278.87	82,004.55	185,283.42
Specific ownership tax	14,129.59	11,219.04	25,348.63
Non-Capital grant revenue	0.00	2,358.26	2,358.26
Investment income	2,054.08	700.61	2,754.69
Non-Capital contributions	7,784.31	10,380.02	18,164.33
Other nonoperating revenue	16,826.65	590.72	17,417.37
TOTAL Nonoperating Revenues	<u>144,073.50</u>	<u>107,253.20</u>	<u>251,326.70</u>
Nonoperating Expenses			
Treasurer collection fees	5,163.93	4,100.22	9,264.15
Other nonoperating expenses	1,713.30	341.49	2,054.79
TOTAL Nonoperating Expenses	<u>6,877.23</u>	<u>4,441.71</u>	<u>11,318.94</u>
Excess of Revenues Over (Under) Expenses before Capital Grants and Donations	58,572.85	25,597.08	84,169.93
Capital Grants and Donations	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Excess of Revenues Over (Under) Expenses	<u><u>58,572.85</u></u>	<u><u>25,597.08</u></u>	<u><u>84,169.93</u></u>
Capital Expenditures	<u><u>522.00</u></u>	<u><u>0.00</u></u>	<u><u>522.00</u></u>

West Custer County Hospital Dist.
Statement of Revenues and Expenses
Month- and Year-to-Date, March 2019 - current month

	<i>1 Month Ended</i> <i>March 31, 2019</i>		<i>3 Months Ended</i> <i>March 31, 2019</i>	
Operating Revenues				
Patient Fees	75,605.59	44.3 %	241,334.79	44.6 %
Ambulance Fees	41,530.00	24.3 %	138,652.50	25.6 %
X-Ray Fees	1,958.00	1.1 %	5,282.00	1.0 %
Therapy Fees	21,220.00	12.4 %	67,165.21	12.4 %
Lab Fees	26,301.00	15.4 %	75,776.00	14.0 %
Pharmacy Fees	3,060.05	1.8 %	10,530.64	1.9 %
Optometry Fees	1,006.00	0.6 %	2,243.00	0.4 %
TOTAL Operating Revenues	170,680.64	100.0 %	540,984.14	100.0 %
TOTAL OPERATING REVENUES	170,680.64	100.0 %	540,984.14	100.0 %
Adjustments				
Disallow, Reducts- Lab fees	13,255.70	7.8 %	38,191.10	7.1 %
Disallow, Reducts-Patient Fees	38,105.22	22.3 %	121,632.74	22.5 %
Disallow, Reducts- Rx fees	597.51	0.4 %	1,580.85	0.3 %
Disallow, Reducts- PT fees	12,456.14	7.3 %	39,425.98	7.3 %
Disallow, Reducts-Xray fees	986.83	0.6 %	2,662.13	0.5 %
Disallow, Reducts - Optometry fees	507.02	0.3 %	1,130.46	0.2 %
Disallow, Reducts - Ambulance	25,333.30	14.8 %	84,578.03	15.6 %
TOTAL Adjustments	91,241.72	53.5 %	289,201.29	53.5 %
NET OPERATING REVENUES	79,438.92	46.5 %	251,782.85	46.5 %
Operating Expenses				
Salaries - Permanent - Maint	827.65	0.5 %	2,284.38	0.4 %
Salaries - Permanent - Therapy	5,360.55	3.1 %	13,790.44	2.5 %
Salaries - Part time-Therapy	844.64	0.5 %	2,598.01	0.5 %
Salaries - EMT	12,970.38	7.6 %	35,940.54	6.6 %
Salaries - EMS Manager	9,139.46	5.4 %	25,575.09	4.7 %
Salaries - On Call Pay	1,156.45	0.7 %	1,156.45	0.2 %
Salaries - Physician	1,873.42	1.1 %	4,212.30	0.8 %
Salaries - Nurse Practitioner	20,282.61	11.9 %	56,371.09	10.4 %
Salaries - Lab Nurse	3,756.90	2.2 %	8,653.07	1.6 %
Salaries - Nurses	9,583.14	5.6 %	25,234.20	4.7 %
Salaries - Xray Nurse	47.94	0.0 %	47.94	0.0 %
Salaries - Administrator	6,816.00	4.0 %	18,403.20	3.4 %
Salaries - Business Manager	4,654.40	2.7 %	12,683.24	2.3 %
Salaries - Business Manager Asst	1,402.23	0.8 %	3,188.11	0.6 %
Salaries - Receptionists	3,949.08	2.3 %	10,074.48	1.9 %

	<i>1 Month Ended</i>		<i>3 Months Ended</i>	
	<i>March 31, 2019</i>		<i>March 31, 2019</i>	
Salaries - Healthcare Coordinator	2,178.65	1.3 %	5,935.89	1.1 %
Salaries - Office Manager	2,512.07	1.5 %	2,927.38	0.5 %
Payroll Taxes - Admin	1,655.16	1.0 %	4,107.38	0.8 %
Payroll Taxes - Ambulance	1,822.66	1.1 %	4,904.12	0.9 %
Payroll Taxes - Lab	298.66	0.2 %	687.91	0.1 %
Payroll Taxes - Maintenance	65.80	0.0 %	181.61	0.0 %
Payroll Taxes - Medical Services	2,376.53	1.4 %	6,391.99	1.2 %
Payroll Taxes - Therapy	493.31	0.3 %	1,302.89	0.2 %
Payroll Taxes - Xray	3.81	0.0 %	3.81	0.0 %
Employee Benefits - Med Insur	1,478.21	0.9 %	4,383.85	0.8 %
Employee Benefits - Medical EMS	1,377.38	0.8 %	4,132.14	0.8 %
Employee Benefits - Med Insur - Medical	1,947.99	1.1 %	5,843.97	1.1 %
EMS Admin Support Allocation - Admin	(3,525.63)	-2.1 %	(10,219.15)	-1.9 %
EMS Admin Support Allocation - Ambulance	3,525.63	2.1 %	10,219.15	1.9 %
Bad Debts - Ambulance	3,737.70	2.2 %	12,478.73	2.3 %
Bad Debts - Central Service	1,378.73	0.8 %	4,261.04	0.8 %
Bad Debt - Physcial Therapy	275.87	0.2 %	873.16	0.2 %
Collection Costs - Ambulance	67.00	0.0 %	189.50	0.0 %
Collection Costs	1,319.43	0.8 %	2,203.40	0.4 %
Contract Labor - Optometrist	500.00	0.3 %	1,187.50	0.2 %
Depreciation - Ambulance	4,726.64	2.8 %	14,200.42	2.6 %
Depreciation - Central Service	344.91	0.2 %	1,034.73	0.2 %
Depreciation - Lab	206.81	0.1 %	620.43	0.1 %
Depreciation - Maintenance	2,016.22	1.2 %	6,048.66	1.1 %
Depreciation - Medical	236.91	0.1 %	710.73	0.1 %
Depreciation - Therapy	95.99	0.1 %	287.97	0.1 %
Depreciation - X-ray	142.63	0.1 %	427.89	0.1 %
Insurance - Vehicle	305.75	0.2 %	917.25	0.2 %
Insurance - Fire & Liability Amb	230.17	0.1 %	690.49	0.1 %
Insurance - Fire & Liability	189.44	0.1 %	896.42	0.2 %
Insurance - Liab & Malpractice Amb	163.87	0.1 %	571.28	0.1 %
Insurance - Liab & Malpractice	314.72	0.2 %	1,542.06	0.3 %
Insurance - Directors & Officers Amb	148.52	0.1 %	657.73	0.1 %
Insurance - Officers, Directors	841.70	0.5 %	2,184.90	0.4 %
Insurance - Official Bonds	0.00	0.0 %	120.49	0.0 %
Insurance - Workmens Comp	321.83	0.2 %	965.49	0.2 %
Insurance - Workers Comp Ambulance	1,050.25	0.6 %	3,150.75	0.6 %
Office Supplies	855.79	0.5 %	2,773.05	0.5 %
Housekeeping/Office Supplies-EMS	27.52	0.0 %	203.61	0.0 %
Operating Supplies - Ambulance	616.31	0.4 %	3,611.05	0.7 %
Operating Supplies - Central Service	312.47	0.2 %	795.94	0.1 %
Operating Supplies - Lab	4,429.58	2.6 %	11,523.52	2.1 %
Operating Supplies - Maintenance	664.32	0.4 %	771.21	0.1 %
Operating Supplies - Medical	2,032.79	1.2 %	3,864.31	0.7 %
Operating Supplies - Pharmacy	908.41	0.5 %	3,482.82	0.6 %
Operating Supplies - Therapy	87.72	0.1 %	281.86	0.1 %
Operating Supplies - Amb Rx	0.00	0.0 %	229.85	0.0 %

	<i>1 Month Ended</i> <i>March 31, 2019</i>		<i>3 Months Ended</i> <i>March 31, 2019</i>	
Operating Supplies - Amb Fuel	474.10	0.3 %	1,699.07	0.3 %
Operating Supplies - EMS Uniforms	182.35	0.1 %	633.29	0.1 %
Postage	82.41	0.0 %	264.21	0.0 %
Prof Services - Legal Ambulance	62.00	0.0 %	62.00	0.0 %
Prof Services - Billing/Other Amb	1,195.13	0.7 %	3,138.94	0.6 %
Prof Services - Other - Central Svc	4,148.05	2.4 %	8,613.93	1.6 %
Prof Services - Other - Lab	1,500.00	0.9 %	1,587.75	0.3 %
Prof Services - Other - Maintenance	420.00	0.2 %	420.00	0.1 %
Prof Services - Other - Medical	43.75	0.0 %	253.56	0.0 %
Prof Services Insymeds	318.00	0.2 %	1,245.00	0.2 %
Professional Services - Therapy	212.50	0.1 %	637.50	0.1 %
Prof Services - Other - X-ray	48.95	0.0 %	212.98	0.0 %
Info Tech Expense	1,203.99	0.7 %	2,724.85	0.5 %
IT Expense - Ambulance	16.00	0.0 %	48.00	0.0 %
Prof Services -Billing	4,918.14	2.9 %	15,121.67	2.8 %
Prof Services - Billing PT	998.53	0.6 %	2,444.83	0.5 %
Publicity, Subs, Dues-Ambulance	0.17	0.0 %	100.17	0.0 %
Publicity, Subs., Dues - Central Service	91.00	0.1 %	106.00	0.0 %
Marketing - Admin	124.80	0.1 %	356.00	0.1 %
Rent Expense - Instymed Machine	1,500.00	0.9 %	3,000.00	0.6 %
Repairs and Maintenance - Amb	282.94	0.2 %	2,507.96	0.5 %
Repairs and Maintenance - Central Serv	0.00	0.0 %	52.89	0.0 %
Repairs & Maintenance - Laboratory	43.68	0.0 %	43.68	0.0 %
Repairs and Maintenance - Maintenance	1,002.51	0.6 %	1,952.31	0.4 %
Telephone - Ambulance	134.70	0.1 %	391.40	0.1 %
Telephone - Central Service	1,801.83	1.1 %	5,398.85	1.0 %
Training - Ambulance	0.00	0.0 %	858.26	0.2 %
Training - Medical	58.00	0.0 %	258.00	0.0 %
Travel and Transportation - Central Serv	0.00	0.0 %	89.94	0.0 %
Utilities - Electric - Ambulance	355.97	0.2 %	1,174.83	0.2 %
Utilities - Electric - Maintenance	910.79	0.5 %	2,840.29	0.5 %
Utilities - Water - Ambulance	103.64	0.1 %	292.92	0.1 %
Utilities - Water	167.28	0.1 %	501.84	0.1 %
Utilities - Gas - Ambulance	499.64	0.3 %	1,431.14	0.3 %
Utilities - Gas	650.30	0.4 %	1,891.90	0.3 %
Utilities - Trash Ambulance	56.25	0.0 %	122.75	0.0 %
Utilities - Trash	168.75	0.1 %	368.25	0.1 %
TOTAL Operating Expenses	151,201.23	88.6 %	407,620.68	75.3 %
NET OPERATING INCOME (LOSS)	(71,762.31)	-42.0 %	(155,837.83)	-28.8 %
Non-Operating Rev & Exp				
General Property Taxes - Ambulance	27,334.85	16.0 %	82,004.55	15.2 %
General Property Taxes	34,426.29	20.2 %	103,278.87	19.1 %
Specific Ownership Taxes - Ambulance	3,739.68	2.2 %	11,219.04	2.1 %
Specific Ownership Taxes	4,709.86	2.8 %	14,129.59	2.6 %

	<i>1 Month Ended</i> <i>March 31, 2019</i>		<i>3 Months Ended</i> <i>March 31, 2019</i>	
Donation Revenue - Ambulance	50.00	0.0 %	10,380.02	1.9 %
Donation Revenue	150.00	0.1 %	7,784.31	1.4 %
Other Revenue	2,500.00	1.5 %	7,525.00	1.4 %
Grant Income - Ambulance	220.00	0.1 %	2,358.26	0.4 %
Interest Income - Ambulance	0.14	0.0 %	0.97	0.0 %
Interest Income	324.31	0.2 %	822.72	0.2 %
Dividend Income - EMS	0.00	0.0 %	699.64	0.1 %
Dividend Income	0.00	0.0 %	1,231.36	0.2 %
Supplies Sold	263.94	0.2 %	704.39	0.1 %
Rental Income	1,225.00	0.7 %	3,375.00	0.6 %
Bad Deb Recovery - Ambulance	200.00	0.1 %	590.72	0.1 %
Bad Debt Recovery - Clinic	2,748.52	1.6 %	4,635.85	0.9 %
Other Non-Operating Revenues	564.41	0.3 %	586.41	0.1 %
Penalties/Fees	(404.83)	-0.2 %	(1,318.14)	-0.2 %
EMS Staff	(97.37)	-0.1 %	(341.49)	-0.1 %
Staff Meetings	0.00	0.0 %	(17.70)	0.0 %
Staff Expense	(361.41)	-0.2 %	(377.46)	-0.1 %
Treasurer Collection Fees - Ambulance	(1,366.74)	-0.8 %	(4,100.22)	-0.8 %
Treasurer Collection Fees	(1,721.31)	-1.0 %	(5,163.93)	-1.0 %
TOTAL Non-Operating Rev & Exp	<u>74,505.34</u>	<u>43.7 %</u>	<u>240,007.76</u>	<u>44.4 %</u>
	<u>2,743.03</u>	<u>1.6 %</u>	<u>84,169.93</u>	<u>15.6 %</u>
NET INCOME (LOSS)	<u>2,743.03</u>	<u>1.6 %</u>	<u>84,169.93</u>	<u>15.6 %</u>

West Custer County Hospital Dist.
Statement of Revenues and Expenses
Year-to-Date Variance, March 2019 - current month

	<i>3 Months Ended March 31, 2019</i>	<i>3 Months Ended March 31, 2019 Budget</i>	<i>Variance Fav/<Unf></i>	<i>% Var</i>
Operating Revenues				
Patient Fees	241,334.79	273,780.00	(32,445.21)	-11.9 %
Ambulance Fees	138,652.50	162,500.01	(23,847.51)	-14.7 %
X-Ray Fees	5,282.00	7,115.40	(1,833.40)	-25.8 %
Therapy Fees	67,165.21	85,556.25	(18,391.04)	-21.5 %
Lab Fees	75,776.00	98,560.74	(22,784.74)	-23.1 %
Pharmacy Fees	10,530.64	11,772.51	(1,241.87)	-10.5 %
Optometry Fees	2,243.00	3,931.26	(1,688.26)	-42.9 %
TOTAL Operating Revenues	540,984.14	643,216.17	(102,232.03)	-15.9 %
TOTAL OPERATING REVENUES	540,984.14	643,216.17	(102,232.03)	-15.9 %
Adjustments				
Disallow, Reducts- Lab fees	38,191.10	50,265.99	12,074.89	24.0 %
Disallow, Reducts-Patient Fees	121,632.74	139,627.74	17,995.00	12.9 %
Disallow, Reducts- Rx fees	1,580.85	3,531.75	1,950.90	55.2 %
Disallow, Reducts- PT fees	39,425.98	49,622.76	10,196.78	20.5 %
Disallow, Reducts-Xray fees	2,662.13	3,630.24	968.11	26.7 %
Disallow, Reducts - Optometry fees	1,130.46	2,004.99	874.53	43.6 %
Disallow, Reducts - Ambulance	84,578.03	101,562.51	16,984.48	16.7 %
TOTAL Adjustments	289,201.29	350,245.98	61,044.69	17.4 %
NET OPERATING REVENUES	251,782.85	292,970.19	(41,187.34)	-14.1 %
Operating Expenses				
Salaries - Permanent - Maint	2,284.38	2,688.00	403.62	15.0 %
Salaries - Permanent - Therapy	13,790.44	17,899.20	4,108.76	23.0 %
Salaries - Part time-Therapy	2,598.01	2,832.00	233.99	8.3 %
Salaries - EMT	35,940.54	51,228.00	15,287.46	29.8 %
Salaries - EMS Manager	25,575.09	20,535.00	(5,040.09)	-24.5 %
Salaries - On Call Pay	1,156.45	4,044.00	2,887.55	71.4 %
Salaries - Physician	4,212.30	6,930.00	2,717.70	39.2 %
Salaries - Nurse Practitioner	56,371.09	63,852.00	7,480.91	11.7 %
Salaries - Lab Nurse	8,653.07	8,748.00	94.93	1.1 %
Salaries - Nurses	25,234.20	27,918.00	2,683.80	9.6 %
Salaries - Xray Nurse	47.94	290.76	242.82	83.5 %
Salaries - Administrator	18,403.20	20,448.00	2,044.80	10.0 %
Salaries - Business Manager	12,683.24	13,962.00	1,278.76	9.2 %
Salaries - Business Manager Asst	3,188.11	4,953.00	1,764.89	35.6 %

	<i>3 Months Ended March 31, 2019</i>	<i>3 Months Ended March 31, 2019 Budget</i>	<i>Variance Fav/<Unf></i>	<i>% Var</i>
Salaries - Receptionists	10,074.48	12,708.00	2,633.52	20.7 %
Salaries - Healthcare Coordinator	5,935.89	6,666.00	730.11	11.0 %
Salaries - Office Manager	2,927.38	8,121.00	5,193.62	64.0 %
Payroll Taxes - Admin	4,107.38	5,211.00	1,103.62	21.2 %
Payroll Taxes - Ambulance	4,904.12	5,706.00	801.88	14.1 %
Payroll Taxes - Lab	687.91	696.00	8.09	1.2 %
Payroll Taxes - Maintenance	181.61	213.00	31.39	14.7 %
Payroll Taxes - Medical Services	6,391.99	7,842.00	1,450.01	18.5 %
Payroll Taxes - Therapy	1,302.89	1,647.00	344.11	20.9 %
Payroll Taxes - Xray	3.81	23.01	19.20	83.4 %
Employee Benefits - Med Insur	4,383.85	6,474.00	2,090.15	32.3 %
Employee Benefits - Medical EMS	4,132.14	6,474.00	2,341.86	36.2 %
Employee Benefits - Med Insur - Medical	5,843.97	6,474.00	630.03	9.7 %
EMS Admin Support Allocation - Admin	(10,219.15)	(10,749.99)	(530.84)	-4.9 %
EMS Admin Support Allocation - Ambulance	10,219.15	10,749.99	530.84	4.9 %
Bad Debts - Ambulance	12,478.73	11,375.01	(1,103.72)	-9.7 %
Bad Debts - Central Service	4,261.04	5,136.99	875.95	17.1 %
Bad Debt - Physcial Therapy	873.16	1,112.25	239.09	21.5 %
Collection Costs - Ambulance	189.50	600.00	410.50	68.4 %
Collection Costs	2,203.40	416.01	(1,787.39)	-429.7 %
Contract Labor - Optometrist	1,187.50	1,356.24	168.74	12.4 %
Depreciation - Ambulance	14,200.42	19,275.00	5,074.58	26.3 %
Depreciation - Central Service	1,034.73	948.00	(86.73)	-9.1 %
Depreciation - Lab	620.43	84.00	(536.43)	-638.6 %
Depreciation - Maintenance	6,048.66	6,123.24	74.58	1.2 %
Depreciation - Medical	710.73	576.00	(134.73)	-23.4 %
Depreciation - Therapy	287.97	180.00	(107.97)	-60.0 %
Depreciation - X-ray	427.89	429.00	1.11	0.3 %
Insurance - Vehicle	917.25	1,047.00	129.75	12.4 %
Insurance - Fire & Liability Amb	690.49	573.00	(117.49)	-20.5 %
Insurance - Fire & Liability	896.42	861.51	(34.91)	-4.1 %
Insurance - Liab & Malpractice Amb	571.28	653.01	81.73	12.5 %
Insurance - Liab & Malpractice	1,542.06	2,332.50	790.44	33.9 %
Insurance - Directors & Officers Amb	657.73	900.00	242.27	26.9 %
Insurance - Officers, Directors	2,184.90	1,725.00	(459.90)	-26.7 %
Insurance - Official Bonds	120.49	120.00	(0.49)	-0.4 %
Insurance - Workmens Comp	965.49	1,408.50	443.01	31.5 %
Insurance - Workers Comp Ambulance	3,150.75	4,728.75	1,578.00	33.4 %
Office Supplies	2,773.05	1,875.00	(898.05)	-47.9 %
Housekeeping/Office Supplies-EMS	203.61	450.00	246.39	54.8 %
Operating Supplies - Ambulance	3,611.05	5,000.01	1,388.96	27.8 %
Operating Supplies - Central Service	795.94	1,275.00	479.06	37.6 %
Operating Supplies - Lab	11,523.52	15,078.24	3,554.72	23.6 %
Operating Supplies - Maintenance	771.21	1,015.26	244.05	24.0 %
Operating Supplies - Medical	3,864.31	9,908.49	6,044.18	61.0 %
Operating Supplies - Pharmacy	3,482.82	4,709.01	1,226.19	26.0 %

	<i>3 Months Ended March 31, 2019</i>	<i>3 Months Ended March 31, 2019 Budget</i>	<i>Variance Fav/<Unf></i>	<i>% Var</i>
Operating Supplies - Therapy	281.86	726.24	444.38	61.2 %
Operating Supplies - Amb Rx	229.85	162.51	(67.34)	-41.4 %
Operating Supplies - Amb Fuel	1,699.07	2,100.00	400.93	19.1 %
Operating Supplies - EMS Uniforms	633.29	300.00	(333.29)	-111.1 %
Operating Supplies - Radio Commun EMS	0.00	375.00	375.00	100.0 %
Postage	264.21	522.24	258.03	49.4 %
Prof Services - Legal	0.00	1,467.00	1,467.00	100.0 %
Prof Services - Legal Ambulance	62.00	1,000.00	938.00	93.8 %
Prof Services - Legal	0.00	1,640.49	1,640.49	100.0 %
Prof Services - Other	0.00	101.01	101.01	100.0 %
Prof Services - Billing/Other Amb	3,138.94	3,390.00	251.06	7.4 %
Prof Services - Other - Central Svc	8,613.93	6,120.00	(2,493.93)	-40.8 %
Prof Services - Other - Lab	1,587.75	1,725.24	137.49	8.0 %
Prof Services - Other - Maintenance	420.00	504.99	84.99	16.8 %
Prof Services - Other - Medical	253.56	5,811.00	5,557.44	95.6 %
Prof Services Insymeds	1,245.00	903.00	(342.00)	-37.9 %
Professional Services - Therapy	637.50	637.50	0.00	
Prof Services - Other - X-ray	212.98	247.74	34.76	14.0 %
Info Tech Expense	2,724.85	1,695.24	(1,029.61)	-60.7 %
IT Expense - Ambulance	48.00	150.00	102.00	68.0 %
Prof Services -Billing	15,121.67	14,618.01	(503.66)	-3.4 %
Prof Services - Billing PT	2,444.83	2,874.75	429.92	15.0 %
Publicity, Subs, Dues-Ambulance	100.17	75.00	(25.17)	-33.6 %
Publicity, Subs., Dues - Central Service	106.00	1,266.51	1,160.51	91.6 %
Publicity, Subs., Dues - Medical	0.00	736.26	736.26	100.0 %
Publicity, Subs., Dues - XRAY	0.00	114.99	114.99	100.0 %
Marketing - Admin	356.00	939.99	583.99	62.1 %
Marketing - Ambulance	0.00	75.00	75.00	100.0 %
Rent Expense - Central service	0.00	360.00	360.00	100.0 %
Rent Expense - Instymed Machine	3,000.00	3,000.00	0.00	
Repairs and Maintenance - Amb	2,507.96	2,499.99	(7.97)	-0.3 %
Repairs and Maintenance - Central Servic	52.89	375.00	322.11	85.9 %
Repairs & Maintenance - Laboratory	43.68	0.00	(43.68)	
Repairs and Maintenance - Maintenance	1,952.31	846.00	(1,106.31)	-130.8 %
Repairs and Maintenance- X-ray	0.00	462.99	462.99	100.0 %
Telephone - Ambulance	391.40	405.00	13.60	3.4 %
Telephone - Central Service	5,398.85	5,021.25	(377.60)	-7.5 %
Training - Admin	0.00	275.00	275.00	100.0 %
Training - Ambulance	858.26	375.00	(483.26)	-128.9 %
Training - Medical	258.00	0.00	(258.00)	
Travel and Transportation - Amb	0.00	249.99	249.99	100.0 %
Travel and Transportation - Central Serv	89.94	300.00	210.06	70.0 %
Utilities - Electric - Ambulance	1,174.83	1,125.00	(49.83)	-4.4 %
Utilities - Electric - Maintenance	2,840.29	3,750.00	909.71	24.3 %
Utilities - Water - Ambulance	292.92	300.00	7.08	2.4 %
Utilities - Water	501.84	570.00	68.16	12.0 %

	<i>3 Months Ended March 31, 2019</i>	<i>3 Months Ended March 31, 2019 Budget</i>	<i>Variance Fav/<Unf></i>	<i>% Var</i>
Utilities - Gas - Ambulance	1,431.14	864.00	(567.14)	-65.6 %
Utilities - Gas	1,891.90	1,823.00	(68.90)	-3.8 %
Utilities - Trash Ambulance	122.75	168.75	46.00	27.3 %
Utilities - Trash	368.25	506.25	138.00	27.3 %
TOTAL Operating Expenses	407,620.68	489,411.92	81,791.24	16.7 %
NET OPERATING INCOME (LOSS)	(155,837.83)	(196,441.73)	40,603.90	20.7 %
Non-Operating Rev & Exp				
General Property Taxes - Ambulance	82,004.55	82,004.49	0.06	0.0 %
General Property Taxes	103,278.87	103,278.75	0.12	0.0 %
Specific Ownership Taxes - Ambulance	11,219.04	11,219.01	0.03	0.0 %
Specific Ownership Taxes	14,129.59	14,129.49	0.10	0.0 %
Donation Revenue - Ambulance	10,380.02	8,150.00	2,230.02	27.4 %
Donation Revenue	7,784.31	9,482.00	(1,697.69)	-17.9 %
Other Revenue - Ambulance	0.00	300.00	(300.00)	-100.0 %
Other Revenue	7,525.00	1,800.00	5,725.00	318.1 %
Grant Income - Ambulance	2,358.26	2,000.00	358.26	17.9 %
Grant Income	0.00	313.74	(313.74)	-100.0 %
Interest Income - Ambulance	0.97	0.51	0.46	90.2 %
Interest Income	822.72	738.51	84.21	11.4 %
Dividend Income - EMS	699.64	0.00	699.64	
Dividend Income	1,231.36	0.00	1,231.36	
Supplies Sold	704.39	656.01	48.38	7.4 %
Rental Income	3,375.00	3,225.00	150.00	4.7 %
Bad Deb Recovery - Ambulance	590.72	1,808.01	(1,217.29)	-67.3 %
Bad Debt Recovery - Clinic	4,635.85	394.26	4,241.59	1075.8 %
Other Non-Operating Rev - Ambulance	0.00	125.01	(125.01)	-100.0 %
Other Non-Operating Revenues	586.41	442.74	143.67	32.5 %
Penalties/Fees	(1,318.14)	(1,053.75)	(264.39)	-25.1 %
Gifts & Remembrances	0.00	(39.00)	39.00	100.0 %
EMS Staff	(341.49)	(487.50)	146.01	30.0 %
Staff Meetings	(17.70)	(30.75)	13.05	42.4 %
Staff Expense	(377.46)	(442.50)	65.04	14.7 %
Treasurer Collection Fees - Ambulance	(4,100.22)	(4,100.25)	0.03	0.0 %
Treasurer Collection Fees	(5,163.93)	(5,163.99)	0.06	0.0 %
TOTAL Non-Operating Rev & Exp	240,007.76	228,749.79	11,257.97	4.9 %
	84,169.93	32,308.06	51,861.87	160.5 %
NET INCOME (LOSS)	84,169.93	32,308.06	51,861.87	160.5 %

West Custer County Hospital Dist.

Statement of Revenues and Expenses

Month- and Year-to-Date, March 2019 - current month, Department 150

	<i>1 Month Ended</i> <i>March 31, 2019</i>		<i>3 Months Ended</i> <i>March 31, 2019</i>	
Operating Revenues				
Ambulance Fees	41,530.00	100.0 %	138,652.50	100.0 %
TOTAL Operating Revenues	41,530.00	100.0 %	138,652.50	100.0 %
TOTAL OPERATING REVENUES	41,530.00	100.0 %	138,652.50	100.0 %
Adjustments				
Disallow, Reducts - Ambulance	25,333.30	61.0 %	84,578.03	61.0 %
TOTAL Adjustments	25,333.30	61.0 %	84,578.03	61.0 %
NET OPERATING REVENUES	16,196.70	39.0 %	54,074.47	39.0 %
Operating Expenses				
Salaries - EMT	12,970.38	31.2 %	35,940.54	25.9 %
Salaries - EMS Manager	9,139.46	22.0 %	25,575.09	18.4 %
Salaries - On Call Pay	1,156.45	2.8 %	1,156.45	0.8 %
Payroll Taxes - Ambulance	1,822.66	4.4 %	4,904.12	3.5 %
Employee Benefits - Medical EMS	1,377.38	3.3 %	4,132.14	3.0 %
EMS Admin Support Allocation - Ambulance	3,525.63	8.5 %	10,219.15	7.4 %
Bad Debts - Ambulance	3,737.70	9.0 %	12,478.73	9.0 %
Collection Costs - Ambulance	67.00	0.2 %	189.50	0.1 %
Depreciation - Ambulance	4,726.64	11.4 %	14,200.42	10.2 %
Insurance - Vehicle	305.75	0.7 %	917.25	0.7 %
Insurance - Fire & Liability Amb	230.17	0.6 %	690.49	0.5 %
Insurance - Liab & Malpractice Amb	163.87	0.4 %	571.28	0.4 %
Insurance - Directors & Officers Amb	148.52	0.4 %	657.73	0.5 %
Insurance - Workers Comp Ambulance	1,050.25	2.5 %	3,150.75	2.3 %
Housekeeping/Office Supplies-EMS	27.52	0.1 %	203.61	0.1 %
Operating Supplies - Ambulance	616.31	1.5 %	3,611.05	2.6 %
Operating Supplies - Amb Rx	0.00	0.0 %	229.85	0.2 %
Operating Supplies - Amb Fuel	474.10	1.1 %	1,699.07	1.2 %
Operating Supplies - EMS Uniforms	182.35	0.4 %	633.29	0.5 %
Prof Services - Legal Ambulance	62.00	0.1 %	62.00	0.0 %
Prof Services - Billing/Other Amb	1,195.13	2.9 %	3,138.94	2.3 %
IT Expense - Ambulance	16.00	0.0 %	48.00	0.0 %
Publicity, Subs, Dues-Ambulance	0.17	0.0 %	100.17	0.1 %
Repairs and Maintenance - Amb	282.94	0.7 %	2,507.96	1.8 %
Telephone - Ambulance	134.70	0.3 %	391.40	0.3 %
Training - Ambulance	0.00	0.0 %	858.26	0.6 %
Utilities - Electric - Ambulance	355.97	0.9 %	1,174.83	0.8 %

	<i>1 Month Ended</i> <i>March 31, 2019</i>		<i>3 Months Ended</i> <i>March 31, 2019</i>	
Utilities - Water - Ambulance	103.64	0.2 %	292.92	0.2 %
Utilities - Gas - Ambulance	499.64	1.2 %	1,431.14	1.0 %
Utilities - Trash Ambulance	56.25	0.1 %	122.75	0.1 %
TOTAL Operating Expenses	44,428.58	107.0 %	131,288.88	94.7 %
NET OPERATING INCOME (LOSS)	(28,231.88)	-68.0 %	(77,214.41)	-55.7 %
Non-Operating Rev & Exp				
General Property Taxes - Ambulance	27,334.85	65.8 %	82,004.55	59.1 %
Specific Ownership Taxes - Ambulance	3,739.68	9.0 %	11,219.04	8.1 %
Donation Revenue - Ambulance	50.00	0.1 %	10,380.02	7.5 %
Grant Income - Ambulance	220.00	0.5 %	2,358.26	1.7 %
Interest Income - Ambulance	0.14	0.0 %	0.97	0.0 %
Dividend Income - EMS	0.00	0.0 %	699.64	0.5 %
Bad Deb Recovery - Ambulance	200.00	0.5 %	590.72	0.4 %
EMS Staff	(97.37)	-0.2 %	(341.49)	-0.2 %
Treasurer Collection Fees - Ambulance	(1,366.74)	-3.3 %	(4,100.22)	-3.0 %
TOTAL Non-Operating Rev & Exp	30,080.56	72.4 %	102,811.49	74.2 %
	1,848.68	4.5 %	25,597.08	18.5 %
NET INCOME (LOSS)	1,848.68	4.5 %	25,597.08	18.5 %

West Custer County Hospital Dist.
Statement of Revenues and Expenses

Year-to-Date Variance, March 2019 - current month, Department 150

	<i>3 Months Ended March 31, 2019</i>	<i>3 Months Ended March 31, 2019 Budget</i>	<i>Variance Fav/<Unf></i>	<i>% Var</i>
Operating Revenues				
Ambulance Fees	138,652.50	162,500.01	(23,847.51)	-14.7 %
TOTAL Operating Revenues	138,652.50	162,500.01	(23,847.51)	-14.7 %
TOTAL OPERATING REVENUES	138,652.50	162,500.01	(23,847.51)	-14.7 %
Adjustments				
Disallow, Reducts - Ambulance	84,578.03	101,562.51	16,984.48	16.7 %
TOTAL Adjustments	84,578.03	101,562.51	16,984.48	16.7 %
NET OPERATING REVENUES	54,074.47	60,937.50	(6,863.03)	-11.3 %
Operating Expenses				
Salaries - EMT	35,940.54	51,228.00	15,287.46	29.8 %
Salaries - EMS Manager	25,575.09	20,535.00	(5,040.09)	-24.5 %
Salaries - On Call Pay	1,156.45	4,044.00	2,887.55	71.4 %
Payroll Taxes - Ambulance	4,904.12	5,706.00	801.88	14.1 %
Employee Benefits - Medical EMS	4,132.14	6,474.00	2,341.86	36.2 %
EMS Admin Support Allocation - Ambulance	10,219.15	10,749.99	530.84	4.9 %
Bad Debts - Ambulance	12,478.73	11,375.01	(1,103.72)	-9.7 %
Collection Costs - Ambulance	189.50	600.00	410.50	68.4 %
Depreciation - Ambulance	14,200.42	19,275.00	5,074.58	26.3 %
Insurance - Vehicle	917.25	1,047.00	129.75	12.4 %
Insurance - Fire & Liability Amb	690.49	573.00	(117.49)	-20.5 %
Insurance - Liab & Malpractice Amb	571.28	653.01	81.73	12.5 %
Insurance - Directors & Officers Amb	657.73	900.00	242.27	26.9 %
Insurance - Workers Comp Ambulance	3,150.75	4,728.75	1,578.00	33.4 %
Housekeeping/Office Supplies-EMS	203.61	450.00	246.39	54.8 %
Operating Supplies - Ambulance	3,611.05	5,000.01	1,388.96	27.8 %
Operating Supplies - Amb Rx	229.85	162.51	(67.34)	-41.4 %
Operating Supplies - Amb Fuel	1,699.07	2,100.00	400.93	19.1 %
Operating Supplies - EMS Uniforms	633.29	300.00	(333.29)	-111.1 %
Operating Supplies - Radio Commun EMS	0.00	375.00	375.00	100.0 %
Prof Services - Legal Ambulance	62.00	1,000.00	938.00	93.8 %
Prof Services - Billing/Other Amb	3,138.94	3,390.00	251.06	7.4 %
IT Expense - Ambulance	48.00	150.00	102.00	68.0 %
Publicity, Subs, Dues-Ambulance	100.17	75.00	(25.17)	-33.6 %
Marketing - Ambulance	0.00	75.00	75.00	100.0 %
Repairs and Maintenance - Amb	2,507.96	2,499.99	(7.97)	-0.3 %

	<i>3 Months Ended March 31, 2019</i>	<i>3 Months Ended March 31, 2019 Budget</i>	<i>Variance Fav/<Unf></i>	<i>% Var</i>
Telephone - Ambulance	391.40	405.00	13.60	3.4 %
Training - Ambulance	858.26	375.00	(483.26)	-128.9 %
Travel and Transportation - Amb	0.00	249.99	249.99	100.0 %
Utilities - Electric - Ambulance	1,174.83	1,125.00	(49.83)	-4.4 %
Utilities - Water - Ambulance	292.92	300.00	7.08	2.4 %
Utilities - Gas - Ambulance	1,431.14	864.00	(567.14)	-65.6 %
Utilities - Trash Ambulance	122.75	168.75	46.00	27.3 %
TOTAL Operating Expenses	131,288.88	156,954.01	25,665.13	16.4 %
NET OPERATING INCOME (LOSS)	(77,214.41)	(96,016.51)	18,802.10	19.6 %
Non-Operating Rev & Exp				
General Property Taxes - Ambulance	82,004.55	82,004.49	0.06	0.0 %
Specific Ownership Taxes - Ambulance	11,219.04	11,219.01	0.03	0.0 %
Donation Revenue - Ambulance	10,380.02	8,150.00	2,230.02	27.4 %
Other Revenue - Ambulance	0.00	300.00	(300.00)	-100.0 %
Grant Income - Ambulance	2,358.26	2,000.00	358.26	17.9 %
Interest Income - Ambulance	0.97	0.51	0.46	90.2 %
Dividend Income - EMS	699.64	0.00	699.64	
Bad Deb Recovery - Ambulance	590.72	1,808.01	(1,217.29)	-67.3 %
Other Non-Operating Rev - Ambulance	0.00	125.01	(125.01)	-100.0 %
EMS Staff	(341.49)	(487.50)	146.01	30.0 %
Treasurer Collection Fees - Ambulance	(4,100.22)	(4,100.25)	0.03	0.0 %
TOTAL Non-Operating Rev & Exp	102,811.49	101,019.28	1,792.21	1.8 %
	25,597.08	5,002.77	20,594.31	411.7 %
NET INCOME (LOSS)	25,597.08	5,002.77	20,594.31	411.7 %

**CUSTER COUNTY MEDICAL CENTER
OPS REPORT**

For the Month Ended

Mar-19

# Encounters	Mar-19		2019		Mar-18		2018		Over(Under)		Over(Under)	
	Mar-19	% Total	YTD	% Total	Mar-18	% Total	YTD	% Total	Prior Month	% Chge	Prior YTD	% Chge
Clinic	553	84.82%	1738	84.86%	621	83.02%	1995	85.11%	(68)	-10.95%	(257)	-12.88%
Physical Therapy	99	15.18%	310	15.14%	127	16.98%	349	14.89%	(28)	-22.05%	(39)	-11.17%
Total Encounters	652	100.00%	2048	100.00%	748	100.00%	2344	100.00%				

Production Per Encounter - Clinic	190.67		187.93		171.83		169.14		18.84	10.96%	18.79	11.11%
Production Per Encounter - PT	214.34		216.92		231.95		236.01		(17.61)	-7.59%	(19.09)	-8.09%

Clinic Service Category Breakdown	Mar-19		2019		Mar-18		2018		Over(Under)		Over(Under)	
	Mar-19	% Total	YTD	% Total	Mar-18	% Total	YTD	% Total	Prior Month	% Chge	Prior YTD	% Chge
Face to Face/Clinic	423	45.83%	1325	47.71%	446	31.12%	1458	37.47%	(23)	-5.16%	(133)	-9.12%
Surgical Procedures	39	4.23%	107	3.85%	33	2.30%	110	2.83%	6	18.18%	(3)	-2.73%
Xrays	30	3.25%	103	3.71%	25	1.74%	104	2.67%	5	20.00%	(1)	-0.96%
Labs	368	39.87%	1087	39.14%	355	24.77%	1138	29.25%	13	3.66%	(51)	-4.48%
Medications/Injections	24	2.60%	67	2.41%	536	37.40%	976	25.08%	(512)	-95.52%	(909)	-93.14%
Other	1	0.11%	1	0.04%	4	0.28%	6	0.15%	(3)	-75.00%	(5)	-83.33%
Vision	11	1.19%	25	0.90%	24	1.67%	64	1.64%	(13)	-54.17%	(39)	-60.94%
Sleep Studies	0	0.00%	0	0.00%	0	0.00%	0	0.00%	-	#DIV/0!	-	#DIV/0!
Cardio/Audio/Pulmonary Testing	27	2.93%	62	2.23%	10	0.70%	35	0.90%	17	170.00%	27	77.14%
Total Patient Service Items	923	100.00%	2777	100.00%	1433	100.00%	3891	100.00%				

Average Face to Face Visits	Mar-19		2019		Mar-18		2018		Over(Under)		Over(Under)	
	# Days	Avge/Day	# Days	Avge/Day	# Days	Avge/Day	# Days	Avge/Day	Prior Month	% Chge	Prior YTD	% Chge
Clinic	21	20.14	63	21.03	22	20.27	64	22.78	(0.13)	-0.64%	(1.75)	-7.68%
PT	21	4.71	63	4.92	22	5.77	64	5.45	(1.06)	-18.34%	(0.53)	-9.76%

INSTYMEDS	Mar-19		2019		Mar-18		2018		Over(Under)		Over(Under)	
	# Scripts	Avge/Day	# Scripts	Avge/Day	# Scripts	Avge/Day	# Scripts	Avge/Day	Prior Month	% Chge	Prior YTD	% Chge
INSTYMEDS Scripts	106	5.05	417	6.62	106	4.82	322	5.03	-	0.00%	95	29.50%
Amount Over(Under) Breakeven		148.51		167.44		429.98		(861.63)	(281.47)		(1,029)	

COLLECTIONS				*Includes Bad Debt Collection - see below	
12-Month Rolling Insurance Breakdown:		# Claims	% of Claims	Collection Rate after Contractual	
Clinic:	Medicare	3362	44.33%	43.50%	
	Medicaid	1478	19.49%	51.96%	NOT SUPPLIED BY BILLER THIS MONTH
	Commercial	2494	32.89%	47.69%	Last Month Listed
	Private	250	3.30%	76.72%	
	OVERALL AVERAGE CLINIC	7585	100.00%	47.64%	
Physical Therapy:	Medicare	914	61.77%	40.34%	
	Medicaid	134	9.07%	34.31%	
	Commercial	431	29.16%	42.79%	
	Private	0	0.00%	80.06%	
	OVERALL AVERAGE PT	1479	100.00%	40.53%	

*Clinic Bad Debt Write-off - currently at 1.3%

Custer County EMS

OPS REPORT

For the 3 Month ended March 31, 2019

2019

CHARGES SUMMARY	Jan-19	Feb-19	Mar-18	YTD Gross Revenue	YTD Count
	Custer County EMS,				
SO Blood Draws	100	-	50	\$ 150	3
A0425-Ground mileage	26,090	26,923	23,805	76,818	3,073
A0427-ALS1-emergency	2,655	-	1,365	4,020	3
A0429-BLS-emergency	18,435	19,955	15,410	53,800	60
A0433-ALS 2	1,615	-	-	1,615	1
A0998-Treat and Release	1,050	300	900	2,250	15
Total Custer County EMS	49,945	47,178	41,530	\$ 138,653	

COMPARED TO 2018 YTD	YTD 2018	YTD Count	Over (Under) Prior Year	Count Variance	% Change
SO Blood Draws	\$ 250	5	\$ (100)	-2	-40.00%
A0425-Ground mileage	79,539	3182	(2,721)	-109	-3.42%
A0427-ALS1-emergency	17,035	14	(13,015)	-11	-76.40%
A0429-BLS-emergency	42,265	47	11,535	13	27.29%
A0433-ALS 2	1,655	1	(40)	0	-2.42%
A0998-Treat and Release	1,350	9	900	6	66.67%
Total Custer County EMS	\$ 142,094		\$ (3,441)		-2.42%

COLLECTION RATE ANALYSIS	Sept 2017 to Dec 2018 #	% Claims	Coll Rate After Contractl - Bad Debt
	Claims		
Medicare	189	38.49%	34.03%
Medicaid	90	18.33%	10.73%
Commerical	82	16.70%	42.10%
Self-Pay	130	26.48%	35.70%
Overall Average	491	100.00%	30.84%

WEST CUSTER COUNTY HOSPITAL DISTRICT
Monthly Analysis of Collection Rate on Profit and Loss

OFFICE 708 - CLINIC				
	Mar-19		YTD 2019	
Patient Fees	75,605.59		241,334.79	
X-Ray Fees	1,958.00		5,282.00	
Lab Fees	26,301.00		75,776.00	
Pharmacy Fees	3,060.05		10,530.64	
Optometry Fees	1,006.00		2,243.00	
Total Clinic Operating Revenue	107,930.64		335,166.43	
Adjustments				
Disallow, Reducts- Lab fees	13,255.70		38,191.10	
Disallow, Reducts-Patient Fees	38,105.22		121,632.74	
Disallow, Reducts- Rx fees	597.51		1,580.85	
Disallow, Reducts-Xray fees	986.83		2,662.13	
Disallow, Reducts - Optometry fees	507.02		1,130.46	
Bad Debts - Central Service (1.3% Clinic/PT Revenue)	1,378.73		4,261.04	SPLIT
		% of Revenue		% of Revenue
Total Clinic Allowances and Bad Debt	54,831.01	50.80%	169,458.32	50.56%
		Collection Rate		Collection Rate
Net Operating Revenue Clinic	53,099.63	49.20%	165,708.11	49.44%
Net Operating Revenue Clinic Adjusted for Instymed	50,725.12	47.00%	157,814.08	47.09%
Collection Rate Per Biller - Clinic	Not Provided - Excel Dump		47.30%	0.21%
				Incr(Decr)
				Rev if Adj
				719.64
OFFICE 710- PT				
	Mar-19		YTD 2019	
Therapy Fees	21,220.00		67,165.21	
Disallow, Reducts- PT fees	12,456.14		39,425.98	
Bad Debts - Central Service (1.3% Clinic/PT Revenue)	275.87		873.16	SPLIT
		% Revenue		% Revenue
Total PT Allowances and Bad Debt	12,732.01	60.00%	40,299.14	60.00%
		Collection Rate		Collection Rate
Total PT Operating Revenue	8,487.99	40.00%	26,866.07	40.00%
Collection Rate Per Biller - PT	Not provided in March 2019		40.50%	0.50%
				Incr(Decr)
				Rev if Adj
				335.84
EMS				
	Mar-19		YTD 2019	
Ambulance Fees	41,530.00		138,652.50	
Disallow, Reducts - Ambulance	25,333.30		84,578.03	
Bad Debts - Ambulance	3,737.70		12,478.73	
		% Revenue		% Revenue
Total EMS Allowances and Bad Debt	29,071.00	70.00%	97,056.76	70.00%
		Collection Rate		Collection Rate
Net Operating Revenue EMS	12,459.00	30.00%	41,595.74	30.00%
Collection Rate Per Biller - EMS			30.84%	0.84%
				Incr(Decr)
				Rev if Adj
				1,164.69