

ACCRUAL BASIS
May 24, 2019

West Custer County Hospital District
Balance Sheet - Unaudited
As of December 31, 2018

ASSETS		
Current Assets:		
Cash		
Petty Cash	400.00	
Cash - General Fund	409,718.74	
Cash - Instymeds	15,387.04	
Cash - Ambulance Fund	1,194.18	
Cash - Unrestricted	205,929.31	
Cash - Savings	1,054.61	
TOTAL Cash		633,683.88
Accts Receivable		
Accts Rec - Clinic	167,749.09	
Bad Debt Allowance - Clinic	(15,958.96)	
Accrued Insurance Adjustments - Clinic	(73,879.09)	
SUBTOTAL Accounts Receivable - Clinic	77,911.04	
Accts Rec - Ambulance	132,857.20	
Bad Debt Allowance - Ambulance	(41,236.86)	
Accrued Insurance Adjustments - Ambulance	(55,095.86)	
SUBTOTAL Accounts Receivable - Ambulance	36,524.48	
Accts Rec - Instymeds	866.37	
TOTAL Accounts Receivable		115,301.89
OTHER Current Assets		
Accrued Property Taxes	741,134.00	
Inventory	45,409.20	
Accounts Receivable Misc	24,712.82	
Prepaid Insurance	14,157.34	
Prepaid IT	1,375.00	
Prepaid Airgas	5,643.58	
TOTAL Other Current Assets		832,431.94
TOTAL Current Assets		1,581,417.71
Land, Building and Equipment:		
Land	207,841.97	
Buildings	1,127,977.97	
Building Improvements	76,165.44	
Furniture and Equipment	855,167.05	
X-Ray Equipment	123,790.16	
Laboratory Equipment	55,153.98	
Optometry Equipment	12,875.00	
Ambulance Vehicles	403,860.82	
Accum Depr - Buildings	(547,600.96)	
Accum Depr - Bldg Improvements	(25,264.81)	
Accum Depr - Furniture & Equip	(708,166.20)	
Accum Depr - X-Ray Equipment	(118,565.02)	
Accum Depr- Lab Equipment	(53,007.99)	
Accum Depr - Optometry	(12,875.00)	
Accum Depr - Ambulance Vehicles	(259,932.93)	
TOTAL Land, Building and Equipment		1,137,419.48
TOTAL ASSETS		2,718,837.19

ACCRUAL BASIS
May 24, 2019

West Custer County Hospital District

Balance Sheet - Unaudited
As of December 31, 2018

LIABILITIES

Current Liabilities

Accounts Payable

Accounts Payable	20,626.21	
Account Payable - Other	12,273.78	

TOTAL Accounts Payable		32,899.99
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Accrued Payroll Taxes

Federal Withholding	-	
State Withholding Payable	-	
FICA Payable	-	
125 Plan Insurance	-	
Other Ins W/H Payable	-	
Unemployment Taxes Payable	843.52	

TOTAL Accrued Payroll Taxes		843.52
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Other Current Liabilities

Accrued Vacation	15,998.59	
Accrued Salaries	21,859.80	
Deferred Property Taxes	741,134.00	
Deferred Treasurer Collection fees	-	
Deferred Specific Ownership Tax	-	

TOTAL Other Current Liabilities		778,992.39
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TOTAL Current Liabilities		<u>812,735.90</u>
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TOTAL LIABILITIES		812,735.90
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FUND EQUITY

Contributed Capital	127,224.20	
Retained Earnings - Emergency	52,000.00	
Retained Earnings	1,509,786.36	
Year-to-Date Earnings	217,090.73	

TOTAL Fund Equity		<u>1,906,101.29</u>
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TOTAL LIABILITIES & FUND EQUITY		<u><u>2,718,837.19</u></u>
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ACCRUAL BASIS
 Updated May 24, 2019

West Custer County Hospital District
 Statement of Revenues and Expenses - PRELIMINARY Unaudited
 12 Month Ended
 December 31, 2018

	Clinic 12/31/2018	EMS 12/31/2018	Hospital District Total 12/31/2018
Operating Revenues			
Patient Fees	1,673,895.27	618,803.80	2,292,699.07
Less Adjstmts, Disallow & Reduct	(864,250.27)	(373,970.33)	(1,238,220.60)
TOTAL Operating Revenues	<u>809,645.00</u>	<u>244,833.47</u>	<u>1,054,478.47</u>
Operating Expenses			
Salaries and employee benefits	817,154.83	351,367.58	1,168,522.41
Payroll taxes	61,002.02	22,678.20	83,680.22
Supplies	130,721.07	28,133.69	158,854.76
Professional services	156,819.04	15,062.17	171,881.21
Marketing	2,748.40	750.20	3,498.60
Repairs and maintenance	6,553.47	7,609.91	14,163.38
Travel	1,016.54	1,029.23	2,045.77
Insurance	23,298.87	21,526.03	44,824.90
Printing & Election	781.25	781.22	1,562.47
Publicity, subscriptions, dues	4,760.33	100.34	4,860.67
Training	1,498.47	3,773.78	5,272.25
Depreciation	32,760.47	63,720.65	96,481.12
Bad debts	21,432.53	37,182.67	58,615.20
Bad Debt Collection costs	3,171.07	2,432.74	5,603.81
Telephone	21,461.00	1,590.09	23,051.09
Utilities	20,446.27	6,370.23	26,816.50
TOTAL Operating Expenses	<u>1,305,625.63</u>	<u>564,108.73</u>	<u>1,869,734.36</u>
TOTAL Income from Operations	(495,980.63)	(319,275.26)	(815,255.89)
Nonoperating Revenues			
General property tax	410,717.23	326,120.16	736,837.39
Specific ownership tax	62,613.79	49,716.56	112,330.35
Non-Capital grant revenue	4,488.00	7,774.76	12,262.76
Investment income	9,548.33	3,189.06	12,737.39
Non-Capital contributions	9,805.11	17,924.16	27,729.27
Other nonoperating revenue	54,095.10	23,869.94	77,965.04
TOTAL Nonoperating Revenues	<u>551,267.56</u>	<u>428,594.64</u>	<u>979,862.20</u>
Nonoperating Expenses			
Treasurer collection fees	20,420.90	16,214.70	36,635.60
Other nonoperating expenses	7,622.48	365.10	7,987.58
TOTAL Nonoperating Expenses	<u>28,043.38</u>	<u>16,579.80</u>	<u>44,623.18</u>
Excess of Revenues Over (Under) Expenses before Capital Grants and Donations	27,243.55	92,739.58	119,983.13
Capital Grants and Donations	<u>0.00</u>	<u>97,107.60</u>	<u>97,107.60</u>
Excess of Revenues Over (Under) Expenses	<u>27,243.55</u>	<u>189,847.18</u>	<u>217,090.73</u>
Capital Expenditures	<u>10,602.23</u>	<u>114,796.53</u>	<u>125,398.76</u>

ACCRUAL BASIS
May 24, 2019

West Custer County Hospital District

Balance Sheet - Unaudited

As of April 30, 2019

ASSETS

Current Assets:

Cash

Petty Cash	400.00
Cash - General Fund	613,447.16
Cash - Instymeds	17,494.67
Cash - Ambulance Fund	652.26
Cash - Unrestricted	206,268.03
Cash - Savings	1,054.87
	1,054.87

TOTAL Cash

839,316.99

Accts Receivable

Accts Rec - Clinic	208,092.59
Bad Debt Allowance - Clinic	(22,167.92)
Accrued Insurance Adjustments - Clinic	(81,444.82)
	(81,444.82)

SUBTOTAL Accounts Receivable - Clinic

104,479.85

Accts Rec - Ambulance	109,181.34
Bad Debt Allowance - Ambulance	(38,831.53)
Accrued Insurance Adjustments - Ambulance	(44,696.35)
	(44,696.35)

SUBTOTAL Accounts Receivable - Ambulance

25,653.46

Accts Rec - Instymeds	1,691.93
	1,691.93

TOTAL Accounts Receivable

131,825.24

OTHER Current Assets

Accrued Property Taxes	-
Inventory	45,020.71
Accounts Receivable Misc	7,782.50
Prepaid Insurance	24,666.79
Prepaid IT	-
Prepaid Airgas	5,033.46
	5,033.46

TOTAL Other Current Assets

82,503.46

TOTAL Current Assets

1,053,645.69

Land, Building and Equipment:

Land	207,841.97
Buildings	1,127,977.97
Building Improvements	76,165.44
Furniture and Equipment	855,689.05
X-Ray Equipment	123,790.16
Laboratory Equipment	55,153.98
Optometry Equipment	12,875.00
Ambulance Vehicles	403,860.82
Accum Depr - Buildings	(556,788.56)
Accum Depr - Bldg Improvements	(25,857.84)
Accum Depr - Furniture & Equip	(717,384.23)
Accum Depr - X-Ray Equipment	(119,087.22)
Accum Depr- Lab Equipment	(53,835.23)
Accum Depr - Optometry	(12,875.00)
Accum Depr - Ambulance Vehicles	(270,753.53)
	(270,753.53)

TOTAL Land, Building and Equipment

1,106,772.78

TOTAL ASSETS

2,160,418.47

ACCRUAL BASIS
May 24, 2019

West Custer County Hospital District
Balance Sheet - Unaudited
As of April 30, 2019

LIABILITIES		
Current Liabilities		
Accounts Payable		
Accounts Payable	19,891.26	
Account Payable - Other	<u>5,476.56</u>	
TOTAL Accounts Payable		25,367.82
Accrued Payroll Taxes		
Federal Withholding	-	
State Withholding Payable	2,580.00	
FICA Payable	-	
125 Plan Insurance	1,009.43	
Other Ins W/H Payable	-	
Unemployment Taxes Payable	<u>243.60</u>	
TOTAL Accrued Payroll Taxes		3,833.03
Other Current Liabilities		
Accrued Vacation	15,998.59	
Accrued Salaries	-	
Deferred Property Taxes	98,806.20	
Deferred Treasurer Collection fees	(4,902.50)	
Deferred Specific Ownership Tax	<u>(3,051.79)</u>	
TOTAL Other Current Liabilities		<u>106,850.50</u>
TOTAL Current Liabilities		<u>136,051.35</u>
TOTAL LIABILITIES		136,051.35
FUND EQUITY		
Contributed Capital	127,224.20	
Retained Earnings - Emergency	52,000.00	
Retained Earnings	1,726,877.09	
Year-to-Date Earnings	<u>118,265.83</u>	
TOTAL Fund Equity		<u>2,024,367.12</u>
TOTAL LIABILITIES & FUND EQUITY		<u><u>2,160,418.47</u></u>

ACCRUAL BASIS
May 24, 2019

West Custer County Hospital District
Statement of Revenues and Expenses - Unaudited
4 Month Ended April 30, 2019

	Clinic 4/30/2019	EMS 4/30/2019	Hospital District Total 4/30/2019
Operating Revenues			
Patient Fees	574,968.08	197,400.00	772,368.08
Less Adjstmnts, Disallow & Reduct	(293,538.07)	(120,414.01)	(413,952.08)
TOTAL Operating Revenues	<u>281,430.01</u>	<u>76,985.99</u>	<u>358,416.00</u>
Operating Expenses			
Salaries and employee benefits	232,207.12	103,691.74	335,898.86
Payroll taxes	17,408.07	6,626.07	24,034.14
Supplies	36,958.04	8,704.60	45,662.64
Professional services	44,131.67	4,042.57	48,174.24
Marketing	1,543.20	344.55	1,887.75
Repairs and maintenance	2,179.87	2,565.95	4,745.82
Travel	89.94	0.00	89.94
Insurance	7,568.17	7,987.19	15,555.36
Printing & Election	0.00	0.00	0.00
Publicity, subscriptions, dues	106.00	100.17	206.17
Training	437.00	966.26	1,403.26
Depreciation	12,187.49	18,981.21	31,168.70
Bad debts	7,355.59	14,805.01	22,160.60
Bad Debt Collection costs	2,296.84	342.00	2,638.84
Telephone	7,214.37	519.91	7,734.28
Utilities	6,969.09	3,637.91	10,607.00
TOTAL Operating Expenses	<u>378,652.46</u>	<u>173,315.14</u>	<u>551,967.60</u>
TOTAL Income from Operations	(97,222.45)	(96,329.15)	(193,551.60)
Nonoperating Revenues			
General property tax	137,705.16	109,339.40	247,044.56
Specific ownership tax	18,839.45	14,958.72	33,798.17
Non-Capital grant revenue	0.00	2,358.26	2,358.26
Investment income	2,388.75	718.68	3,107.43
Non-Capital contributions	7,834.31	10,430.02	18,264.33
Other nonoperating revenue	21,317.30	1,135.45	22,452.75
TOTAL Nonoperating Revenues	<u>188,084.97</u>	<u>138,940.53</u>	<u>327,025.50</u>
Nonoperating Expenses			
Treasurer collection fees	6,885.24	5,466.96	12,352.20
Other nonoperating expenses	2,514.38	341.49	2,855.87
TOTAL Nonoperating Expenses	<u>9,399.62</u>	<u>5,808.45</u>	<u>15,208.07</u>
Excess of Revenues Over (Under) Expenses before Capital Grants and Donations	81,462.90	36,802.93	118,265.83
Capital Grants and Donations	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Excess of Revenues Over (Under) Expenses	<u><u>81,462.90</u></u>	<u><u>36,802.93</u></u>	<u><u>118,265.83</u></u>
Capital Expenditures	<u><u>522.00</u></u>	<u><u>0.00</u></u>	<u><u>522.00</u></u>

**CUSTER COUNTY MEDICAL CENTER
OPS REPORT**

For the Month Ended

Apr-19

# Encounters	2019		2018		2019		2018		Over(Under)		Over(Under)	
	Apr-19	% Total	YTD	% Total	Apr-18	% Total	YTD	% Total	Prior Month	% Chge	Prior YTD	% Chge
Clinic	739	81.39%	2472	83.88%	637	79.33%	2632	83.64%	102	16.01%	(160)	-6.08%
Physical Therapy	169	18.61%	475	16.12%	166	20.67%	515	16.36%	3	1.81%	(40)	-7.77%
Total Encounters	908	100.00%	2947	100.00%	803	100.00%	3147	100.00%				

Production Per Encounter - Clinic	157.06		187.93		172.53		169.96		(15.47)	-8.97%	17.97	10.57%
Production Per Encounter - PT	208.52		215.59		224.71		232.37		(16.19)	-7.20%	(16.78)	-7.22%

Clinic Service Category Breakdown	2019		2018		2019		2018		Over(Under)		Over(Under)	
	Apr-19	% Total	YTD	% Total	Apr-18	% Total	YTD	% Total	Prior Month	% Chge	Prior YTD	% Chge
Face to Face/Clinic	557	46.03%	1882	47.20%	452	34.04%	1910	36.57%	105	23.23%	(28)	-1.47%
Surgical Procedures	57	4.71%	164	4.11%	44	3.31%	154	2.95%	13	29.55%	10	6.49%
Xrays	31	2.56%	134	3.36%	42	3.16%	146	2.80%	(11)	-26.19%	(12)	-8.22%
Labs	440	36.36%	1527	38.30%	379	28.54%	1521	29.12%	61	16.09%	6	0.39%
Medications/Injections	70	5.79%	137	3.44%	375	28.24%	1351	25.87%	(305)	-81.33%	(1,214)	-89.86%
Other	1	0.08%	2	0.05%	3	0.23%	9	0.17%	(2)	-66.67%	(7)	-77.78%
Vision	18	1.49%	43	1.08%	10	0.75%	74	1.42%	8	80.00%	(31)	-41.89%
Sleep Studies	0	0.00%	0	0.00%	0	0.00%	0	0.00%	-	#DIV/0!	-	#DIV/0!
Cardio/Audio/Pulmonary Testing	36	2.98%	98	2.46%	23	1.73%	58	1.11%	13	56.52%	40	68.97%
Total Patient Service Items	1210	100.00%	3987	100.00%	1328	100.00%	5223	100.00%				

Average Face to Face Visits	2019		2018		2019		2018		Over(Under)		Over(Under)	
	# Days	Avg/Day	# Days	Avg/Day	# Days	Avg/Day	# Days	Avg/Day	Prior Month	% Chge	Prior YTD	% Chge
Clinic	22	25.32	85	22.14	21	21.52	85	22.47	3.79	17.63%	(0.33)	-1.47%
PT	22	7.68	85	5.59	21	7.90	85	6.06	(0.22)	-2.82%	(0.47)	-7.77%

INSTYMEDS	2019		2018		2019		2018		Over(Under)		Over(Under)	
	# Scripts	Avg/Day	# Scripts	Avg/Day	# Scripts	Avg/Day	# Scripts	Avg/Day	Prior Month	% Chge	Prior YTD	% Chge
INSTYMEDS Scripts	116	5.27	533	6.27	106	5.05	428	5.04	10	9.43%	105	24.53%
Amount Over(Under) Breakeven		43.42		210.86		(860.81)		(1,722.44)	904.23		(1,933)	

COLLECTIONS

12-Month Rolling Insurance Breakdown:	# Claims	% of Claims
Clinic: Medicare	3362	44.33%
Medicaid	1478	19.49%
Commercial	2494	32.89%
Private	250	3.30%
OVERALL AVERAGE CLINIC	7585	100.00%

**Includes Bad Debt Collection - see below*

Collection Rate after Contractual
43.50%
51.96%
47.69%
76.72%
47.64%
NOT SUPPLIED BY BILLER THIS MONTH Last Month Listed

Physical Therapy:	# Claims	% of Claims
Medicare	914	61.77%
Medicaid	134	9.07%
Commercial	431	29.16%
Private	0	0.00%
OVERALL AVERAGE PT	1479	100.00%

**Clinic Bad Debt Write-off - currently at 1.3%*

**WEST CUSTER COUNTY HOSPITAL DISTRICT
MONTHLY AR RECONCILIATION**

Apr-19

	Per CSC
<u>CLINIC</u>	<u>4/30/2019</u>
Office 708 - Clinic	\$ 163,467.60
Office 710 - PT	\$ 42,191.41
Subtotal - AR Clinic	<u>\$ 205,659.01</u>
Per Balance Sheet	\$ 208,092.59
Difference	<u>\$ (2,433.58)</u>

<u>EMS</u>	
Per Billing Software	\$ 108,976.34
Per Balance Sheet	\$ 109,181.34
Difference	<u>\$ (205.00)</u>

CSCF-66 ANALYSIS BY DATE POSTED

ANALYSIS BY DATE POSTED: MEDICAL

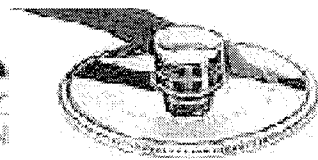


		PRODUCTION		PAYMENTS		ADJUSTMENTS		A/R		
		491,909.91		-149,709.21		-182,050.79		160,149.91		
MO/YR	ENCTR	MO AMOUNT	AMT/ENCTR	4MO AVG	MO AMOUNT	4MO AVG	4MO AVG/ENCTR	ADJUST	OUTSTANDING	RATIO DAYS
01/19	663	126,734.16	191.15		-12,978.11			-12,576.74	101,179.31	
02/19	521	94,982.11	182.31		-33,449.35			-56,223.21	106,488.86	
03/19	554	105,439.10	190.32		-45,979.81			-49,497.33	116,450.82	
04/19	1049	164,754.54	157.06		-57,301.94			-63,753.51	160,149.91	
4 MO	2,787	491,909.91			-149,709.21			-182,050.79		

Ovestated

Understated

Clinic Service CORPORATION



Driving Profitability for Private Practice

OFFICE 708
CSCF66

ANALYSIS BY DATE POSTED
PERIOD ENDING 04/30/2019

FOR OFFICE 708 - WEST CUSTER COUNTY HOSP

MON/YR	PATIENT ENCNTRS	PRODUCTION			PAYMENTS			ADJUSTMENTS	A/R	
		MONTHLY AMOUNT	AMOUNT / ENCOUNTER	4 MONTH AVERAGE	MONTHLY AMOUNT	4 MONTH AVERAGE	4 MO AVG / ENCTR		OUTSTANDING AMOUNT	RATIO DAYS
APR 18	637	109,904.00	172.53	111,944.50	-46,484.72			-44,858.49	150,090.74	40.2
MAY	716	130,694.00	182.53	113,773.63	-61,146.48			-61,728.80	157,909.46	41.6
JUN	551	100,148.50	181.75	111,859.00	-50,916.21			-59,216.43	147,925.32	39.6
JUL	640	109,693.50	171.39	112,610.00	-51,775.80	-52,580.80	-82.67	-58,860.54	146,982.48	39.1
AUG	657	110,178.06	167.69	112,678.52	-55,674.86	-54,878.33	-85.61	-62,190.96	139,294.72	37.0
SEP	580	102,131.08	176.08	105,537.79	-44,827.65	-50,798.63	-83.68	-51,014.58	145,583.57	41.3
OCT	605	108,845.73	179.91	107,712.09	-53,650.01	-51,482.08	-82.96	-58,809.10	141,970.19	39.5
NOV	630	115,615.10	183.51	109,192.49	-53,750.99	-51,975.87	-84.10	-66,865.78	136,968.52	37.6
DEC	532	97,466.65	183.20	106,014.64	-54,931.14	-51,789.94	-88.26	-49,717.35	129,786.68	36.7
JAN 19	8	1,325.49	165.68	80,813.24	-39,629.58	-50,490.43	-113.78	-35,221.25	56,261.34	20.8
FEB	3				-12,382.90			-9,014.24	34,864.20	
MAR	5	440.00	88.00		1,810.51			-4,570.48	32,544.23	
APR	0	-846.00			-1,819.95			-26,560.59	3,317.69	
12 MONTH TOTALS	4,927	875,692.11			-478,695.06			-543,770.10		
9 MONTH TOTALS	4,919	876,098.11			-466,302.72			-503,624.79		
9 MONTH AVERAGE	546	97,344.23	178.28		-51,811.41		-94.89	-55,958.31		41.1

MAY THRU JAN ARE INCLUDED IN THE TOTALS.

THE "MANAGEMENT DETAIL" REPORT (CSCF52) DISPLAYS ADDITIONAL INFORMATION ON YOUR SERVICES RENDERED.

THE "ANALYSIS BY DATE OF SERVICE" REPORT (CSCF67) PROVIDES ADDITIONAL INFORMATION ON YOUR INCOME AND CASH FLOW.

MORE DETAIL IS FOUND ON "MGMT DETAIL" RPT(CSCF52).

THE "AGING SUMMARY" REPORT (CSCF36) DISPLAYS BALANCES BY PAYOR.

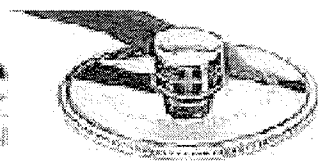
CSCF-66 ANALYSIS BY DATE POSTED

ANALYSIS BY DATE POSTED: PHYSICAL THERAPY



		PRODUCTION		PAYMENTS		ADJUSTMENTS		A/R		
		102,405.21		-27,474.60		-41,276.27		33,654.34		
MO/YR	ENCTR	MO AMOUNT	AMT/ENCTR	4MO AVG	MO AMOUNT	4MO AVG	4MO AVG/ENCTR	ADJUST	OUTSTANDING	RATIO DAYS
REPORTING YEAR										
01/19	101	23,140.65	229.12		-1,155.38			-2,082.59	19,902.68	
02/19	110	22,804.56	207.31		-7,277.73			-12,097.91	23,331.60	
03/19	99	21,220.00	214.34		-9,026.92			-12,138.80	23,385.88	
04/19	169	35,240.00	208.52		-10,014.57			-14,956.97	33,654.34	
4 MO	479	102,405.21			-27,474.60			-41,276.27		

Clinic Service CORPORATION



Driving Profitability for Private Practice

OFFICE 710
CSCF66

ANALYSIS BY DATE POSTED
PERIOD ENDING 04/30/2019

FOR OFFICE 710 - WEST CUSTER COUNTY HOSP

MON/YR	PRODUCTION				PAYMENTS			ADJUSTMENTS	A/R	
	PATIENT ENCNTRS	MONTHLY AMOUNT	AMOUNT / ENCOUNTER	4 MONTH AVERAGE	MONTHLY AMOUNT	4 MONTH AVERAGE	4 MO AVG / ENCTR		OUTSTANDING AMOUNT	RATIO DAYS
APR 18	166	37,303.46	224.71	29,918.17	-10,173.35			-14,593.79	56,506.71	56.6
MAY	122	25,904.57	212.33	29,549.46	-18,513.20			-22,811.58	41,086.50	41.7
JUN	120	27,414.48	228.45	30,020.24	-8,589.73			-11,415.26	48,495.99	48.4
JUL	130	29,706.49	228.51	30,082.25	-12,185.43	-12,365.42	-91.93	-18,164.85	47,852.20	47.7
AUG	154	33,649.61	218.50	29,168.79	-12,078.89	-12,841.81	-97.65	-17,797.83	51,625.09	53.1
SEP	130	28,938.31	222.60	29,927.22	-12,870.81	-11,431.21	-85.62	-18,140.40	49,552.19	49.6
OCT	124	26,303.54	212.12	29,649.49	-10,296.53	-11,857.91	-88.16	-14,554.72	51,004.48	51.6
NOV	87	19,155.63	220.17	27,011.77	-11,394.71	-11,660.23	-94.22	-16,333.92	42,431.48	47.1
DEC	98	19,521.30	199.19	23,479.70	-9,130.92	-10,923.24	-99.52	-16,814.27	36,007.59	46.0
JAN 19	3	.05	.01	16,245.13	-6,327.90	-9,287.51	-119.07	-9,666.22	20,013.52	36.9
FEB	0				884.30			-166.56	20,731.26	
MAR	1				-1,570.23			-1,352.05	17,808.98	
APR	0				-3,884.36			-5,387.55	8,537.07	
12 MONTH TOTALS	969	210,593.98			-105,958.41			-152,605.21		
9 MONTH TOTALS	968	210,593.98			-101,388.12			-145,699.05		
9 MONTH AVERAGE	107	23,399.33	218.68		-11,265.34		-105.28	-16,188.78		55.2

MAY THRU JAN ARE INCLUDED IN THE TOTALS.

THE "MANAGEMENT DETAIL" REPORT (CSCF52) DISPLAYS ADDITIONAL INFORMATION ON YOUR SERVICES RENDERED.

THE "ANALYSIS BY DATE OF SERVICE" REPORT (CSCF67) PROVIDES ADDITIONAL INFORMATION ON YOUR INCOME AND CASH FLOW.

MORE DETAIL IS FOUND ON "MGMT DETAIL" RPT(CSCF52).

THE "AGING SUMMARY" REPORT (CSCF36) DISPLAYS BALANCES BY PAYOR.

Custer County EMS
OPS REPORT

For the 4 Month ended April 30, 2019

2019

CHARGES SUMMARY	Jan-19	Feb-19	Mar-19	Apr-19	YTD Gross	YTD Count
					Revenue	
Custer County EMS,						
SO Blood Draws	\$ 100	\$ -	\$ 50	\$ 100	\$ 250	5
A0425-Ground mileage	27,493	26,923	23,805	31,830	110,050	4,402
A0427-ALS1-emergency	2,655	-	1,365	-	4,020	3
A0429-BLS-emergency	19,595	19,955	15,410	23,955	78,915	87
A0433-ALS 2	1,615	-	-	-	1,615	1
A0998-Treat and Release	1,050	300	900	300	2,550	17
Total Custer County EMS	\$ 52,508	\$ 47,178	\$ 41,530	\$ 56,185	\$ 197,400	

COMPARED TO 2018 YTD	YTD 2018	YTD Count	Over (Under) Prior Year	Count Variance	% Change
SO Blood Draws	\$ 350	5	\$ (100)	0	-28.57%
A0425-Ground mileage	99,279	3971	10,771	431	10.85%
A0427-ALS1-emergency	22,275	14	(18,255)	-11	-81.95%
A0429-BLS-emergency	54,195	47	24,720	40	45.61%
A0433-ALS 2	1,655	1	(40)	0	-2.42%
A0998-Treat and Release	2,100	14	450	3	21.43%
Total Custer County EMS	\$ 179,854		\$ 17,546		9.76%

COLLECTION RATE ANALYSIS	Sept 2017 to Dec 2018 # Claims	% Claims	Coll Rate
			After Contractl - Bad Debt
Medicare	189	38.49%	34.03%
Medicaid	90	18.33%	10.73%
Commerical	82	16.70%	42.10%
Self-Pay	130	26.48%	35.70%
Overall Average	491	100.00%	30.84%

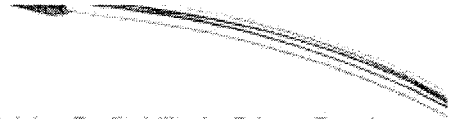
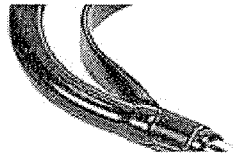
CUSTER COUNTY EMS - AR Aging

As of April 30, 2019

Insurance	CurrentBalance	Age31_60	Age61_90	Age91_120	Age121_180	TotalBalance	Credit/Unapplied
AARP Medicare Supplement	-	288.75	-	-	-	288.75	-
BCBS	9,687.50	-	-	-	-	9,687.50	-
BCBS Antherm Medicare PPO PERA	-	-	100.00	-	-	100.00	-
Blue Cross blue Shield Supplement	2,250.00	204.57	-	-	-	2,454.57	-
Choice	-	2,390.00	-	-	-	2,390.00	-
Cofinity Health	-	-	-	2,500.00	-	2,500.00	-
Health	2,170.00	-	-	-	-	2,170.00	-
Humana Choice	1,675.00	265.00	-	-	-	1,940.00	-
Medicaid	6,417.50	-	2,562.50	-	2,197.50	11,177.50	(30.00)
Medicare	23,000.00	-	-	-	-	23,000.00	(12.00)
Medicare of North Carolina	-	-	-	-	1,392.50	1,392.50	-
Mutual of Omaha Supplemental	-	328.66	-	-	-	328.66	-
Railroad Medicare	2,275.00	-	-	-	-	2,275.00	-
Tricare for Life	-	384.76	-	-	-	384.76	-
UMR-CEBT	2,075.00	-	-	-	-	2,075.00	-
VA	2,000.00	-	-	-	-	2,000.00	-
VA	2,047.50	2,290.00	2,317.50	2,332.50	874.82	9,862.32	-
Total Insurance AR	53,597.50	6,151.74	4,980.00	4,832.50	4,464.82	74,026.56	(42.00)
Patient Balance	2,793.59	5,352.38	1,013.79	9,035.85	17,047.66	35,243.27	(251.49)
Total AR Balance	56,391.09	11,504.12	5,993.79	13,868.35	21,512.48	109,269.83	108,976.34
% of Balance	51.61%	10.53%	5.49%	12.69%	19.69%	100.00%	

WEST CUSTER COUNTY HOSPITAL DISTRICT
Monthly Analysis of Collection Rate on Profit and Loss

OFFICE 708 - CLINIC				
	Apr-19	YTD 2019		
Patient Fees	100,504.08	341,838.87		
X-Ray Fees	1,962.00	7,244.00		
Lab Fees	30,099.00	105,875.00		
Pharmacy Fees	4,995.02	15,525.66		
Optometry Fees	1,422.00	3,665.00		
Total Clinic Operating Revenue	138,982.10	474,148.53		
Adjustments				
Disallow, Reducts- Lab fees	15,169.90	53,361.00		
Disallow, Reducts-Patient Fees	50,654.06	172,286.80		
Disallow, Reducts- Rx fees	1,630.22	3,211.07		
Disallow, Reducts-Xray fees	988.85	3,650.98		
Disallow, Reducts - Optometry fees	716.68	1,847.14		
Bad Debts - Central Service (1.3% Clinic/PT Revenue)	1,783.88	6,044.92	SPLIT	
		% of Revenue	% of Revenue	
Total Clinic Allowances and Bad Debt	70,943.59	51.05%	240,401.91	50.70%
		Collection Rate	Collection Rate	
Net Operating Revenue Clinic	68,038.51	48.95%	233,746.62	49.30%
Net Operating Revenue Clinic Adjusted for Instymed	65,664.00	47.25%	225,852.59	47.63%
Collection Rate Per Biller - Clinic	Not Provided - Excel Dump	47.30%	-0.33%	Incr(Decr) Rev if Adj (1,580.34)
OFFICE 710- PT				
	Apr-19	YTD 2019		
Therapy Fees	33,654.34	100,819.55		
Disallow, Reducts- PT fees	19,755.10	59,181.08		
Bad Debts - Central Service (1.3% Clinic/PT Revenue)	437.51	1,310.67	SPLIT	
		% Revenue	% Revenue	
Total PT Allowances and Bad Debt	20,192.61	60.00%	60,491.75	60.00%
		Collection Rate	Collection Rate	
Total PT Operating Revenue	13,461.73	40.00%	40,327.80	40.00%
Collection Rate Per Biller - PT	Not provided in March 2019	40.50%	0.50%	Incr(Decr) Rev if Adj 504.12
EMS				
	Apr-19	YTD 2019		
Ambulance Fees	58,747.50	197,400.00		
Disallow, Reducts - Ambulance	35,835.98	120,414.01		
Bad Debts - Ambulance	2,326.28	14,805.01		
		% Revenue	% Revenue	
Total EMS Allowances and Bad Debt	38,162.26	64.96%	135,219.02	68.50%
		Collection Rate	Collection Rate	
Net Operating Revenue EMS	20,585.24	35.04%	62,180.98	31.50%
Collection Rate Per Biller - EMS			30.95%	-0.55%
				Incr(Decr) Rev if Adj (1,085.68)



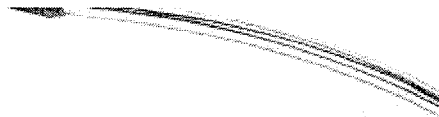
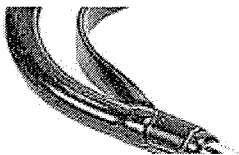
OFFICE 710
CSC516

REVENUE COMPENSATION REPORT BY OFFICE
12 MONTHS ENDING 04-30-2019

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05/23/2019

<u>INSURANCE CATEGORY</u>	<u>PATIENT ENCNTRS</u>	<u>ACTIVE PATIENTS</u>	<u>CHARGES THIS PERIOD</u>	<u>CHARGES OUTSTANDING</u>	<u>CHARGES RESOLVED</u>	<u>PAYMENTS ON CHARGES</u>	<u>% RETURN</u>
AETNA	37 04	2 04	9,650 05	00	9,650	4,291-	44.5
BLUE SHIELD	35 04	12 04	8,144 04	00	8,144	3,648-	44.8
CIGNA	10 01	1 01	1,970 01	00	1,970	638-	32.4
HUMANA CH CR	33 03	7 03	7,990 04	00	7,990	2,989-	37.4
HUMANA MCARE	59 06	8 06	12,797 06	00	12,797	4,924-	38.5
MCAID COLO.	89 09	20 09	17,586 08	00	17,586	5,597-	31.8
MCARE CO	531 55	87 55	119,693 57	3,794	115,899	47,191-	40.7
TRICARE	7 01	2 01	1,185 01	00	1,185	492-	41.5
UNITED HLTH	37 04	7 04	6,795 03	00	6,795	2,678-	39.4
WORK COMP.	31 03	2 03	6,044 03	71-	6,115	3,663-	59.9
OTHER INS	87 09	9 09	18,021 09	5,659	12,362	6,270-	50.7
PRIVATE PAY	5 01	1 01	717 00	00	717	574-	80.1
MISC.	0 00	0 00	00 00	00	00	18-	0.0
GRAND TOTAL	961	158	210,594	9,382	201,212	82,974-	41.2%

*Historically
High
Reasonable*



OFFICE 708
CSC516

REVENUE COMPENSATION REPORT BY OFFICE
12 MONTHS ENDING 04-30-2019

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05/23/2019

<u>INSURANCE CATEGORY</u>	<u>PATIENT ENCNTRS</u>	<u>ACTIVE PATIENTS</u>	<u>CHARGES THIS PERIOD</u>	<u>CHARGES OUTSTANDING</u>	<u>CHARGES RESOLVED</u>	<u>PAYMENTS ON CHARGES</u>	<u>% RETURN</u>
AETNA	80 02	26 02	8,831 01	00	8,831	4,290-	48.6
BLUE SHIELD	423 09	193 09	76,610 09	1,305	75,305	37,555-	49.9
C.C.H.P.	17 00	14 00	3,119 00	146	2,973	1,667-	56.1
CIGNA	88 02	42 02	17,740 02	312	17,428	7,026-	40.3
DEN HL MCAID	2 00	1 00	469 00	466	03	03-	100.0
FIRST HLTH	3 00	1 00	520 00	00	520	277-	53.3
HUMANA CH CR	260 05	82 05	45,665 05	15-	45,680	14,988-	32.8
HUMANA MCARE	120 02	39 02	19,343 02	321	19,022	5,998-	31.5
KAISER	2 00	2 00	296 00	00	296	77-	26.0
MCAID COLO.	974 20	412 20	184,376 21	99-	184,475	92,875-	50.3
MCARE CO	2030 41	593 41	348,973 40	6,310	342,663	148,927-	43.5
P.H.C.S.	21 00	9 00	3,877 00	00	3,877	1,942-	50.1
RCKY MT HMO	44 01	15 01	8,813 01	141	8,672	4,038-	46.6
RR MCARE	33 01	7 01	4,686 01	65-	4,751	2,014-	42.4
SECURE HORZ	4 00	3 00	814 00	00	814	523-	64.3
TRICARE	75 02	27 02	13,838 02	344	13,494	4,665-	34.6
UNITED HLTH	212 04	83 04	37,647 04	294	37,353	19,193-	51.4
WORK COMP.	17 00	8 00	2,508 00	478	2,030	1,486-	73.2
OTHER INS	359 07	152 07	63,715 07	4,704	59,011	30,093-	51.0
PRIVATE PAY	155 03	94 03	26,031 03	97	25,934	17,366-	67.0
MISC.	0 00	0 00	00 00	02-	02	1,356-	800.0
GRAND TOTAL	4919	1803	867,869	14,736	853,133	396,360-	46.5%

*Understated
Due to
Transfer of
Revenue*